I. Introduction and Ground Rules – NICE Program Manager Susana Barraza

II. Opening Remarks
   a. Industry Co-Chair – Jon Brickey, Senior Vice President, Mastercard
   b. Academic Co-Chair - Marni Baker-Stein, Chief Academic Officer and Provost, Western Governors University
   c. Government Co-Chair - Rodney Petersen, Director of NICE

III. Standing Items
   a. Report Roundup – Learning from Good Ideas
      *Women in the Workplace 2021*
      Presented by Sara S. O’Rourke, Partner, McKinsey & Company

   b. Framework Feature – Applications and Uses of Workforce Framework for Cybersecurity
      *SFS Job Fair Use of NICE Framework Work Roles*
      Presented by Yang Li, National Science Foundation
      URL: https://www.sfs.opm.gov/AODefault.aspx

   c. Research Review - Driving Research on Effective Practices
      *The State of the U.S. STEM Workforce*
      Presented by Amy L. Burke, Ph.D., Program Director, National Science Foundation
      URL: https://www.nsf.gov/cise/bpc/

   d. Strategy Stories – New Developments that align to NICE Strategic Plan
      *Presidential Cybersecurity Educator of the Year*
      Presented by Albert Palacios, U.S. Department of Education

IV. Working Group Updates
   a. Promote Career Discovery
      Co-chairs: Roland Varriale II, Argonne National Laboratory

   b. Transform Learning Process
      Co-chairs: Richard Spires, Learning Tree; Dr. Donna Schaeffer, Marymount University
c. Modernize Talent Management
   Lead: Lynsey Caldwell, Leidos; Kevin Perry, United States Army; Dr. Melissa Woo, Michigan State University

V. Community of Interest Updates
   a. Apprenticeships in Cybersecurity
      Co-chairs: Tony Bryan, CyberUp; Jennifer Oddo, Youngstown State University
   b. Cybersecurity Skills Competitions
      Co-chairs: Amelia Phillips, Highline College; Bradley Wolfenden, EmberSec; David Zeichick, California State University, Chico
   c. K12 Cybersecurity Education
      Co-chairs: Laurin Buchanan, Secure Decisions
   d. NICE Framework Users
      Karen Wetzel, Manager of the NICE Framework

VI. Project Progress Reports
   a. NICE K12 Cybersecurity Education Conference (Virtual) – December 6-7, 2021
      Presented by Felicia Rateliff, Director of Operations and Programs, iKeepSafe
      URL: https://www.k12cybersecurityconference.org/
   b. NICE Conference and Expo (Atlanta, Georgia) – June 6-8, 2022
      Presented by Katherine Dagand, Florida International University
      URL: https://niceconference.org/
   c. NICE Challenge Project
      Presented by James D. Ashley
      URL: http://www.nice-challenge.com/

VII. Featured Topic
    NIST Educational STEM Resource (NEST-R) Registry
    Presented by Cara O’Malley, Mathematician, National Institute of Standards and Technology
    URL: https://nestr.nist.gov/

    NICE Cybersecurity Apprenticeship Program Finder
    Presented by Marian Merritt, Deputy Director, National Initiative for Cybersecurity Education
    URL: https://www.nist.gov/itl/applied-cybersecurity/nice/resources/apprenticeship-finder

VIII. Closing Remarks and Next Meeting Reminder
    The next NICE Council Meeting will be February 23, 2022 at 3:30 p.m. ET.