

**From:** [Steve DeLorey](#)  
**To:** [Przybocki, Mark A. \(Fed\)](#)  
**Subject:** Trust and Artificial Intelligence  
**Date:** Thursday, August 5, 2021 5:27:46 PM  
**Attachments:** [HOW CULTURES EVOLVE.docx](#)

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To whom it may concern at the National Institute of Standards and Technology,  
Re: “Trust and Artificial Intelligence” (NISTR – 8332- Draft) and “A Risk Management Framework” (NIST 2021 – 0004 – 0001)

COMMENT –

You need to broaden the scale of your perspective. What you are attempting is not just an exercise in risk management but a very complex attempt to manage the process of cultural evolution.

Your stated objective and many aspects of your outlined approach are appropriate but there are several systems involved in the process of cultural evolution and they are all complex adaptive systems. Achieving understanding and consensus among the many individual stakeholders and their related groups is going to require a tool set which fortunately exists but must be modified and presented in a format that is recognized and understood by the general population. – (The current efforts to get a sufficient portion of the population Covid vaccinated is a good illustration of what will happen if you don’t build in both understanding and consensus.)

I recently wrote an article which illustrates some of the complexity. It is not a scientific treatise, just something to share and discuss with friends. A copy is attached. If there are any ideas in there that you would like to discuss or request further detail on, I would be happy to oblige.

Sincerely

Robert “Steve” DeLorey