



CYBERSPACE WORKFORCE

Department of Defense Cyber Workforce Initiatives

November 2016





Cyber Workforce & Skill Communities

Notional Representation

Size not to scale

Cyber Workforce

Cyber IT
Workforce

Cybersecurity
Workforce

Cyber
Effects
Workforce

Intelligence
Workforce
(Cyber)

Intelligence
Workforce



Work Role Examples

Securely Provision

Risk Management

- Authorizing Official
- Security Control Assessor

Architecture

- Enterprise Architect
- Security Architect

Software Development

- Software Developer
- Secure Software Assessor

Systems Development

- Systems Developer
- Information Systems Security Developer

Test and Evaluation

- Test and Evaluation Specialist

Technology R&D

- Research & Development Specialist

Systems Requirements Planning

- Systems Requirements Planner



DCWF Elements

Cybersecurity Analysis Results	Category	Specialty Area	Roles
		Operate & Maintain	System Administrator
Cybersecurity Analysis: Tasks and KSAs having direct cybersecurity implications		Installs, configures, troubleshoots, and maintains server and systems configurations (hardware and software) to ensure their confidentiality, integrity, and availability. Administers server-based systems, security devices, distributed applications, network storage, messaging, and performs systems monitoring. Consults on network, application, and customer service issues to support computer systems' security and sustainability.	Installs, configures, troubleshoots, and maintains hardware, software, and administers system accounts.

Role Definitions:
Define a broad set of responsibilities required to execute key functions

No	Yes	Tasks			
		Task ID	Task Type	Task Description	Notes
	X	434A	Task	Check system hardware availability, functionality, integrity, and efficiency.	
	X	452	Task	Conduct functional and connectivity testing to ensure continuing operability.	
	X	683	Task	Maintain baseline system security according to organizational policies.	
	X	695	Task	Manage accounts, network rights, and access to systems and equipment.	
	X	701A	Task	Manage system/server resources including performance, capacity, availability, serviceability, and recoverability.	
	X	763A	Task	Diagnose faulty system/server hardware.	
	X	835A	Task	Troubleshoot hardware/software interface and interoperability problems.	

KSAs

		219A	KSA	Skill in operating system administration.
	X	892	KSA	Skill in configuring and utilizing software-based computer protection tools (e.g., software firewalls, anti-virus software, anti-spyware).
	X	986	KSA	Knowledge of organizational information technology (IT) user security policies (e.g., account creation, password rules, access control).
	X	22	KSA	Knowledge of computer networking concepts and protocols, and network security methods.
	X	298	KSA	Knowledge of risk management processes (e.g., methods for assessing and mitigating risk).
	X	1157	KSA	Knowledge of national and international laws, regulations, policies, and ethics as they relate to cybersecurity.
	X	1158	KSA	Knowledge of cybersecurity principles.
	X	1159	KSA	Knowledge of cyber threats and vulnerabilities.
	X	6900	KSA	Knowledge of specific operational impacts of cybersecurity lapses.

Tasks:
Describe work assigned or completed as part of standard responsibilities

Numbering Scheme:
Provides traceability to the NICE Framework and the JCT&CS

Core Cybersecurity Knowledge Statements:
Cybersecurity Knowledge statements applied to all roles within the DCWF

KSAs:
Standalone statements that describe the attributes required for a job or task



DC3I – Task 2

Cybersecurity Task Analysis

- Each task was analyzed to determine whether or not the task is to be considered a cybersecurity task based on the following criteria:
 - 1) The subject task is inherently a cybersecurity task or is directly cybersecurity related;
 - 2) The impact of not performing the subject task or performing the subject task incorrectly could result in damage or loss of system or network capabilities resulting in a vulnerability or incident.
 - 3) Additional Designation – Requires Advocacy – Cybersecurity tasks without an obvious security impact; requires cybersecurity experts to work with curriculum developers to identify and implement cybersecurity impacts into training requirements.
- 91% of Provider tasks are cybersecurity; 20% of cybersecurity tasks require advocacy
- Analysis was conducted in support of the DoD CIO and distributed for review through USCYBERCOM to Component Cyber Command representatives
- Output from this session will be provided to the DoD Cyber Training Advisory Council (CyTAC) for coordinated development of training requirements



Cyber Workforce Skill Categories

Preliminary Alignment of DCWF (NCWF) Work Roles

Cyber IT

Data Analyst
Database Administrator
Enterprise Architect
Knowledge Manager
Network Ops Specialist
Requirements Planner
R&D Specialist
Software Developer
System Administration
Systems Developer
Tech Support Specialist
T&E Specialist

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Cybersecurity

Authorizing Official
COMSEC Manager
Cyber Defense Analyst
Cyber Def. Forensics Analyst
Cyber Def. Incident Responder
Cyber Defense Infra Spt Spec.
Exploitation Analyst
Info Sys Sec Developer
Info Sys Sec Mgr
Secure SW Assessor
Security Architect
Security Control Assessor
Systems Security Analyst
Vulnerability Analyst
Warning Analyst

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Cyber Effects

Cyber Operator
Cyber Ops Planner
Partner Integration Planner
Mission Assessment Specialist
Target Digital Net. Analyst
Target Developer

6

Intel

All Source Analyst
All Source Collection Mgr
All Source Collection Reqs Mgr
Cyber Intelligence Planner
Multi Disc Language Analyst

5

Acquisition: IT Invest/Portfolio Manager, IT Project Manager, Program Manager, Product Support Manager, IT Program Auditor 5

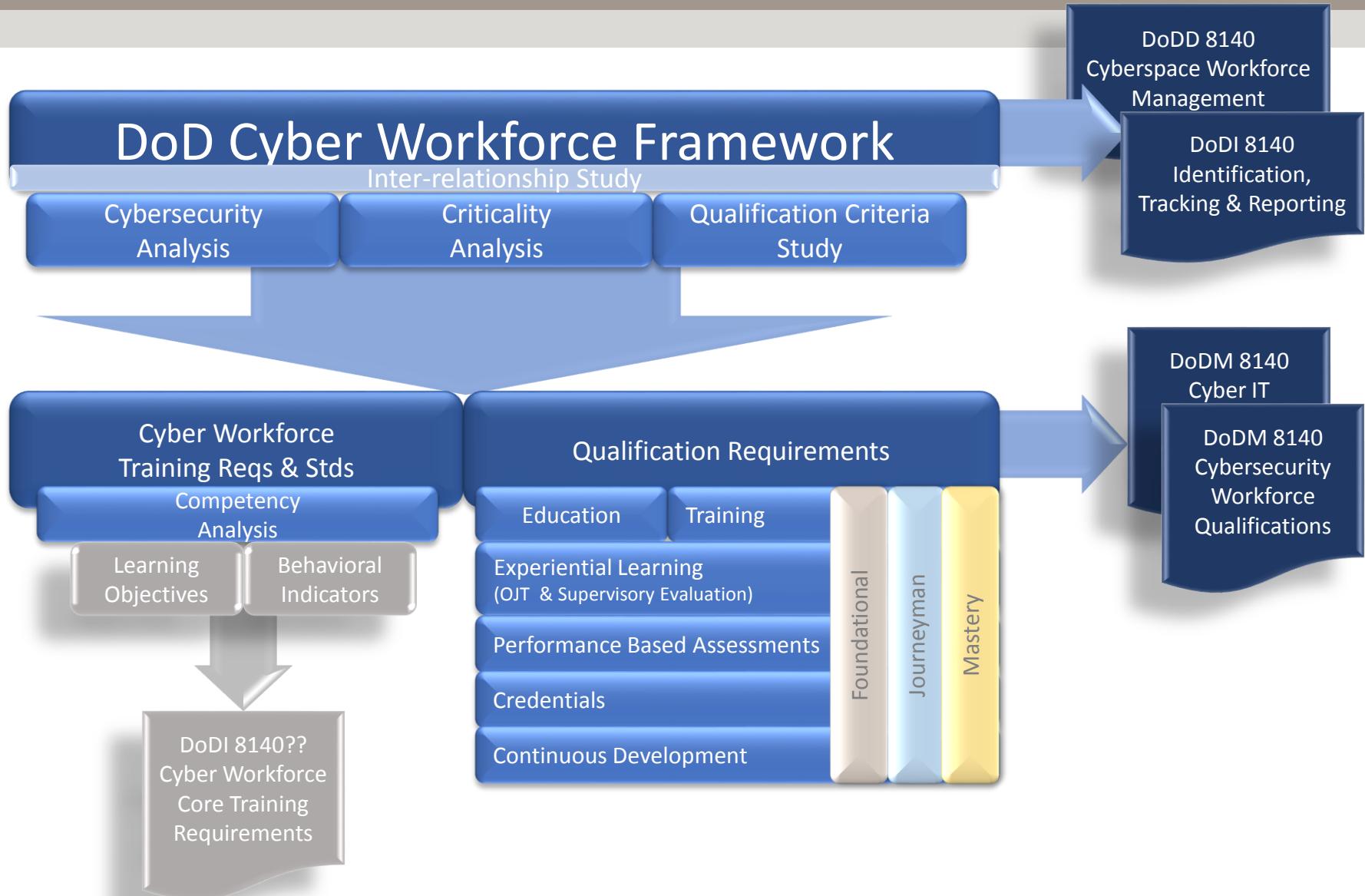
Training & Education: Cyber Instructor, Cyber Instr./Curriculum Dev., Cyber WF Developer & Manager 3

Legal/Law Enforcement: Legal Advisor, Cyber Crime Investigator, Forensics Analyst 3

Leadership: Cyber Policy/Strat Planner, Executive Cyber Leadership 2



The Keystone





Enterprise Baseline Requirements

Functional Owners
(CC/S/A/FA)

Mission Requirements

Organizational Requirements

Technology Requirements

Tool Requirements

Environment Requirements

On-the-Job-Training
& Experiential Learning

Enterprise
(OSD)

Enterprise Baseline Requirements
– aligned to Work Role(s)



Cyber Workforce Qualifications Process

Conceptual Model

Security Control Assessor			
	<i>Foundational</i>	<i>J Journeyman</i>	<i>Mastery</i>
Educate	No	Yes	Yes
Train	Yes – Basic Concepts	Yes – Complex Concepts	No
Practicums* Performance-Based Assessments	Yes – 70%	Yes – 80%	Yes – 90%
Residency On The Job Training Supervisor Evaluation	Yes	Yes	No
Credentials* Certifications	Yes	Yes	Yes
Continuous Development Knowledge/Exercise /Skills Labs	No	No	Yes
	Yes – 20 hrs/yr	Yes – 20 hrs/yr	Yes – 20 hrs/yr

EXAMPLE



Cyber Workforce Qualifications Process

Conceptual Model

Vulnerability Analyst			
	Foundational	J Journeyman	M Mastery
Educate	No	Yes	Yes
Train	Yes – Basic Concepts	Yes – Complex Concepts	No
Practicums* Performance-Based Assessments	Yes – 70% CMF Req (75%)	Yes – 80% CMF Req (85%)	Yes – 90% CMF Req (95%)
Residency	Yes	Yes	No
On The Job Training	Yes	Yes	Yes
Supervisor Evaluation			
Credentials* Certifications	No	No	Yes
Continuous Development Knowledge/Exercise /Skills Labs	Yes – 20 hrs/yr CMF Req - 30 hrs/yr	Yes – 20 hrs/yr CMF Req - 30 hrs/yr	Yes – 20 hrs/yr CMF Req -30 hrs/yr

EXAMPLE



Questions?



Contact Information

DoD CIO Key Point of Contact:

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All DoD Cyberspace Workforce related inquiries and questions should be sent to:

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DoD Cyberspace Workforce Strategy

[http://dodcio.defense.gov/Portals/0/Documents/DoD%20Cyberspace%20Workforce%20Strategy_signed\(final\).pdf](http://dodcio.defense.gov/Portals/0/Documents/DoD%20Cyberspace%20Workforce%20Strategy_signed(final).pdf)

DoD Directive 8140.01 – Cyberspace Workforce Management

http://www.dtic.mil/whs/directives/corres/pdf/814001_2015_dodd.pdf

National Initiative for Cybersecurity Education (NICE) Workforce Framework

<http://csrc.nist.gov/nice/framework/>



Office of the DoD Chief Information Officer (CIO)