



# CYBERSPACE WORKFORCE

## Department of Defense Cyber Workforce Initiatives

November 2016

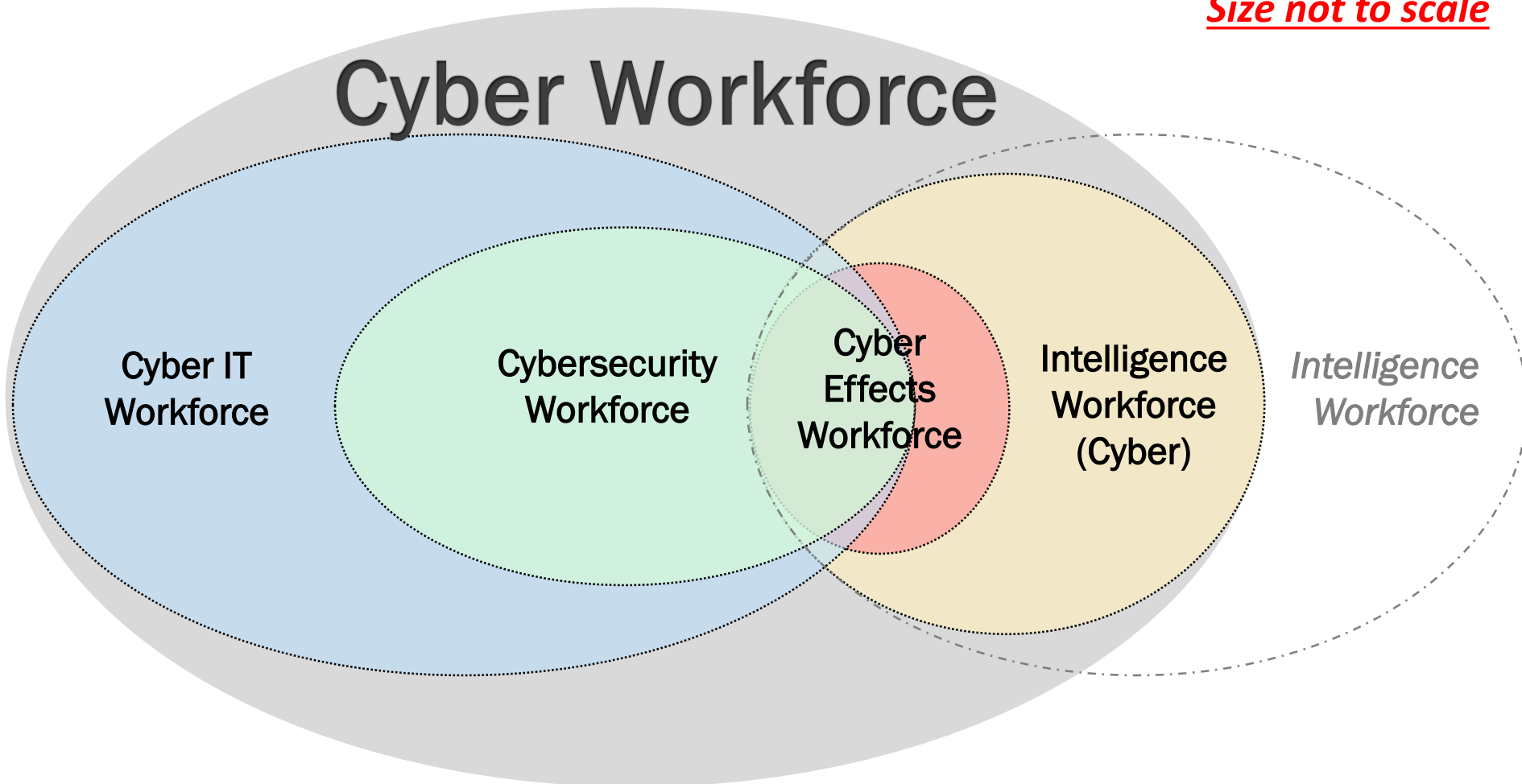




# Cyber Workforce & Skill Communities

## Notional Representation

*Size not to scale*





# Work Role Examples

## Securely Provision

**Risk Management**

- Authorizing Official
- Security Control Assessor

**Architecture**

- Enterprise Architect
- Security Architect

**Software Development**

- Software Developer
- Secure Software Assessor

**Systems Development**

- Systems Developer
- Information Systems Security Developer

**Test and Evaluation**

- Test and Evaluation Specialist

**Technology R&D**

- Research & Development Specialist

**Systems Requirements  
Planning**

- Systems Requirements Planner



# DCWF Elements

Cybersecurity Analysis Results		Category		Specialty Area		Roles	
		Operate & Maintain		System Administration		System Administrator	
				Installs, configures, troubleshoots, and maintains server and systems configurations (hardware and software) to ensure their confidentiality, integrity, and availability. Administers server-based systems, security devices, distributed applications, network storage, messaging, and performs systems monitoring. Consults on network, application, and customer service issues to support computer systems' security and sustainability.		Installs, configures, troubleshoots, and maintains hardware, software, and administers system accounts.	
No	Yes	Tasks					
	X	434A	Task	Check system hardware availability, functionality, integrity, and efficiency.			
	X	452	Task	Conduct functional and connectivity testing to ensure continuing operability.			
	X	683	Task	Maintain baseline system security according to organizational policies.			
	X	695	Task	Manage accounts, network rights, and access to systems and equipment.			
	X	701A	Task	Manage system/server resources including performance, capacity, availability, serviceability, and recoverability.			
	X	763A	Task	Diagnose faulty system/server hardware.			
	X	835A	Task	Troubleshoot hardware/software interface and interoperability problems.			
		KSAs					
		219A	KSA	Skill in operating system administration.			
	X	892	KSA	Skill in configuring and utilizing software-based computer protection tools (e.g., software firewalls, anti-virus software, anti-spyware).			
	X	986	KSA	Knowledge of organizational information technology (IT) user security policies (e.g., account creation, password rules, access control).			
		22	KSA	* Knowledge of computer networking concepts and protocols, and network security methods.			
		28	KSA	* Knowledge of risk management processes (e.g., methods for assessing and mitigating risk).			
	X	1157	KSA	* Knowledge of national and international laws, regulations, policies, and ethics as they relate to cybersecurity.			
	X	1158	KSA	* Knowledge of cybersecurity principles.			
	X	1159	KSA	* Knowledge of cyber threats and vulnerabilities.			
	X	6900	KSA	* Knowledge of specific operational impacts of cybersecurity lapses.			

**Cybersecurity Analysis:**  
Tasks and KSAs having direct cybersecurity implications

**Numbering Scheme:**  
Provides traceability to the NICE Framework and the JCT&CS

**Core Cybersecurity Knowledge Statements:**  
Cybersecurity Knowledge statements applied to all roles within the DCWF

**Role Definitions:**  
Define a broad set of responsibilities required to execute key functions

**Tasks:**  
Describe work assigned or completed as part of standard responsibilities

**KSAs:**  
Standalone statements that describe the attributes required for a job or task



# DC3I – Task 2

## Cybersecurity Task Analysis

- Each task was analyzed to determine whether or not the task is to be considered a cybersecurity task based on the following criteria:
  - 1) The subject task is inherently a cybersecurity task or is directly cybersecurity related;
  - 2) The impact of not performing the subject task or performing the subject task incorrectly could result in damage or loss of system or network capabilities resulting in a vulnerability or incident.
  - 3) Additional Designation – Requires Advocacy – Cybersecurity tasks without an obvious security impact; requires cybersecurity experts to work with curriculum developers to identify and implement cybersecurity impacts into training requirements.
- 91% of Provider tasks are cybersecurity; 20% of cybersecurity tasks require advocacy
- Analysis was conducted in support of the DoD CIO and distributed for review through USCYBERCOM to Component Cyber Command representatives
- Output from this session will be provided to the DoD Cyber Training Advisory Council (CyTAC) for coordinated development of training requirements



# Cyber Workforce Skill Categories

## Preliminary Alignment of DCWF (NCWF) Work Roles



### Cyber IT

Data Analyst  
Database Administrator  
Enterprise Architect  
Knowledge Manager  
Network Ops Specialist  
Requirements Planner  
R&D Specialist  
Software Developer  
System Administration  
Systems Developer  
Tech Support Specialist  
T&E Specialist

12

### Cybersecurity

Authorizing Official  
COMSEC Manager  
Cyber Defense Analyst  
Cyber Def Forensics Analyst  
Cyber Def. Incident Responder  
Cyber Defense Infra Spt Spec.  
Exploitation Analyst  
Info Sys Sec Developer  
Info Sys Sec Mgr  
Secure SW Assessor  
Security Architect  
Security Control Assessor  
Systems Security Analyst  
Vulnerability Analyst  
Warning Analyst

15

### Cyber Effects

Cyber Operator  
Cyber Ops Planner  
Partner Integration Planner  
Mission Assessment Specialist  
Target Digital Net. Analyst  
Target Developer

6

### Intel

All Source Analyst  
All Source Collection Mgr  
All Source Collection Reqs Mgr  
Cyber Intelligence Planner  
Multi Disc Language Analyst

5

**Acquisition:** IT Invest/Portfolio Manager, IT Project Manager, Program Manager, Product Support Manager, IT Program Auditor 5

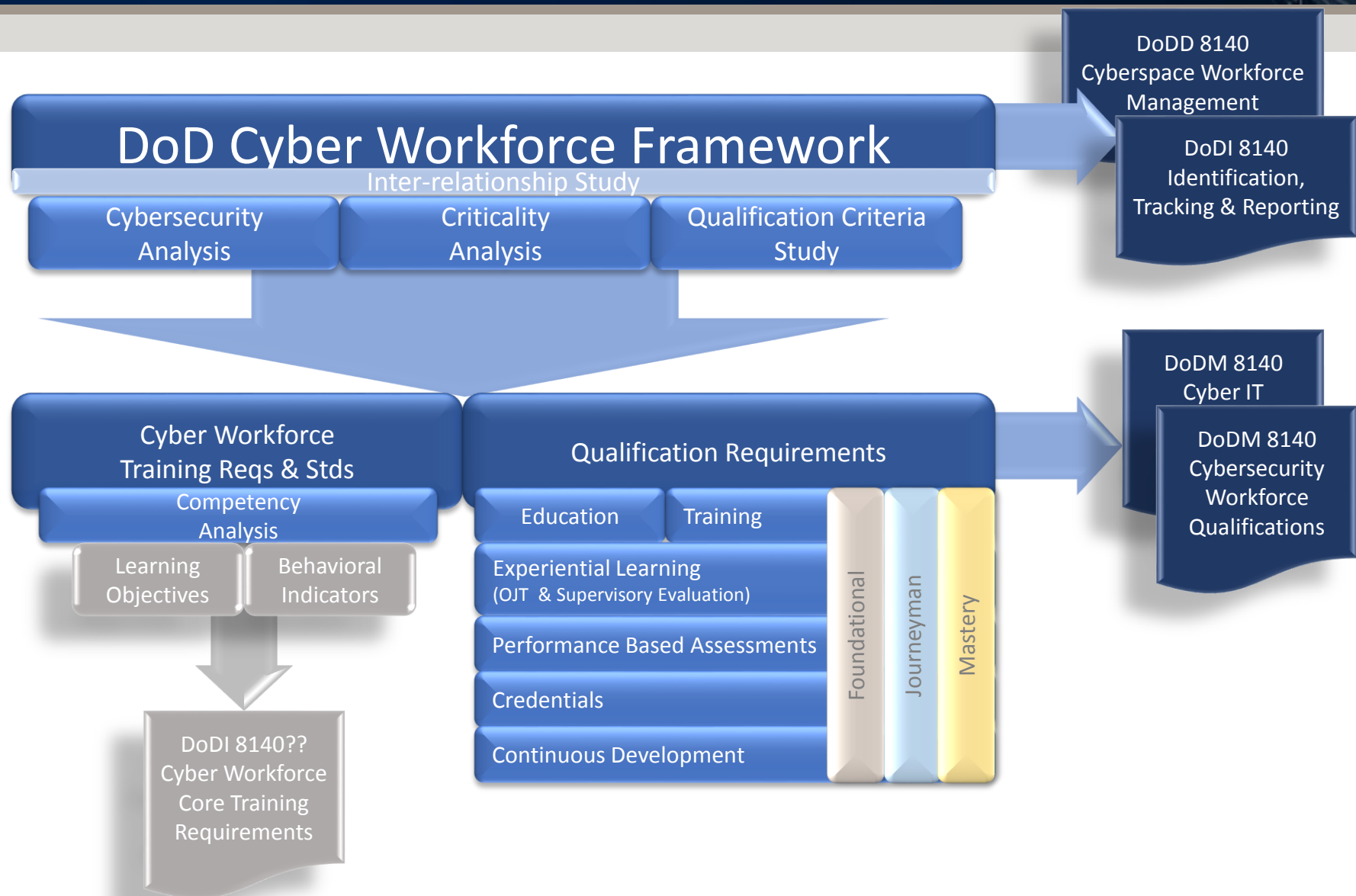
**Training & Education:** Cyber Instructor, Cyber Instr./Curriculum Dev., Cyber WF Developer & Manager 3

**Legal/Law Enforcement:** Legal Advisor, Cyber Crime Investigator, Forensics Analyst 3

**Leadership:** Cyber Policy/Strat Planner, Executive Cyber Leadership 2

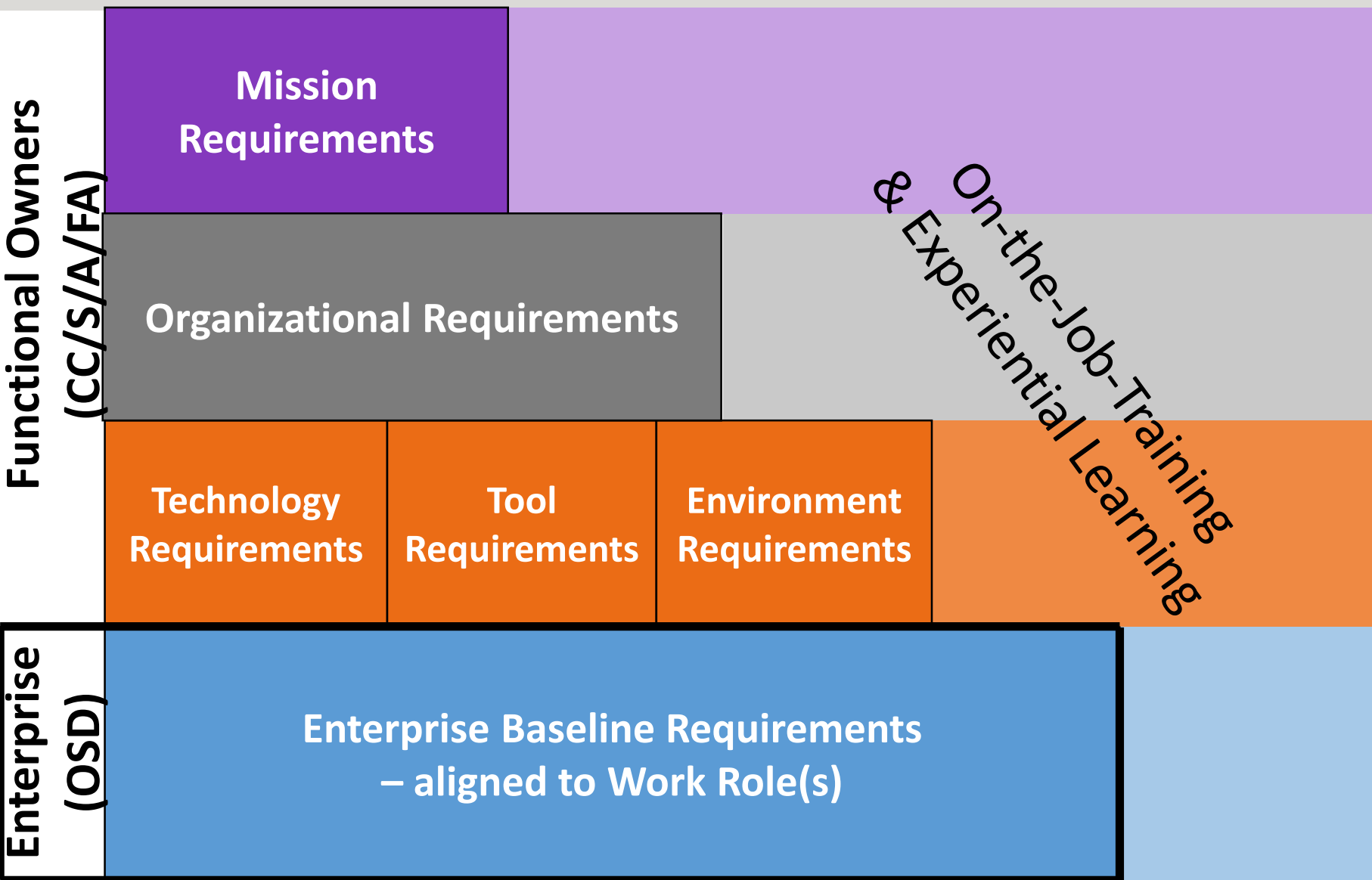


# The Keystone





# Enterprise Baseline Requirements







# Cyber Workforce Qualifications Process

## Conceptual Model

Security Control Assessor				
		Foundational	Journeyman	Mastery
Educate		No	Yes	Yes
Train		Yes — Basic Concepts	Yes — Complex Concepts	No
Practicums* Performance-Based Assessments		Yes — 70%	Yes — 80%	Yes — 90%
Residency	On The Job Training	Yes	Yes	No
	Supervisor Evaluation	Yes	Yes	Yes
Credentials* Certifications		No	No	Yes
Continuous Development Knowledge/Exercise /Skills Labs		Yes — 20 hrs/yr	Yes — 20 hrs/yr	Yes — 20 hrs/yr



# Cyber Workforce Qualifications Process

## Conceptual Model

Vulnerability Analyst			
	Foundational	Journeyman	Mastery
Educate	No	Yes	Yes
Train	Yes – Basic Concepts	Yes – Complex Concepts	No
Practicums* Performance-Based Assessments	Yes – 70% CMF Req (75%)	Yes – 80% CMF Req (85%)	Yes – 90% CMF Req (95%)
Residency	On The Job Training	Yes	No
	Supervisor Evaluation	Yes	Yes
Credentials* Certifications	No	No	Yes
Continuous Development Knowledge/Exercise /Skills Labs	Yes – 20 hrs/yr CMF Req - 30 hrs/yr	Yes – 20 hrs/yr CMF Req - 30 hrs/yr	Yes – 20 hrs/yr CMF Req -30 hrs/yr



# Questions?



# Contact Information



## DoD CIO Key Point of Contact:

Stephanie Keith

Chief, Cyber Workforce Strategy & Policy Division

All DoD Cyberspace Workforce related inquiries and questions should be sent to:

[OSD.CyberspaceWorkforce-TAG@mail.mil](mailto:OSD.CyberspaceWorkforce-TAG@mail.mil)

## DoD Cyberspace Workforce Strategy

[http://dodcio.defense.gov/Portals/0/Documents/DoD%20Cyberspace%20Workforce%20Strategy\\_signed\(final\).pdf](http://dodcio.defense.gov/Portals/0/Documents/DoD%20Cyberspace%20Workforce%20Strategy_signed(final).pdf)

## DoD Directive 8140.01 – Cyberspace Workforce Management

[http://www.dtic.mil/whs/directives/corres/pdf/814001\\_2015\\_dodd.pdf](http://www.dtic.mil/whs/directives/corres/pdf/814001_2015_dodd.pdf)

## National Initiative for Cybersecurity Education (NICE) Workforce Framework

<http://csrc.nist.gov/nice/framework/>



Office of the DoD Chief Information Officer (CIO)