

What Does Resilience Look Like?

Solution Development and Prioritization to Close the Resilience Gap

NIST Community Resilience Workshop

Data Needs for Resilience Planning and Decision Making

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Session 3 Discussion Objective

Understand what data, information, and tools communities use to justify investments in resilience to meet their goals, plan for recovery, and close built environment performance gaps

Planning &
Prioritization

to

Close the
Gap

Three Core Questions for Decision Making:

1. Where are we going?
2. How far away are we?
3. What's the best way to get there?

Foundations for Resilience Decision Making

1. Define risk profile; determine acceptable risk
2. Establish resilience targets and benchmark present conditions
3. Develop and evaluate solutions

Too Often, We Jump Straight to #3



~~1. Define risk profile; determine acceptable risk~~

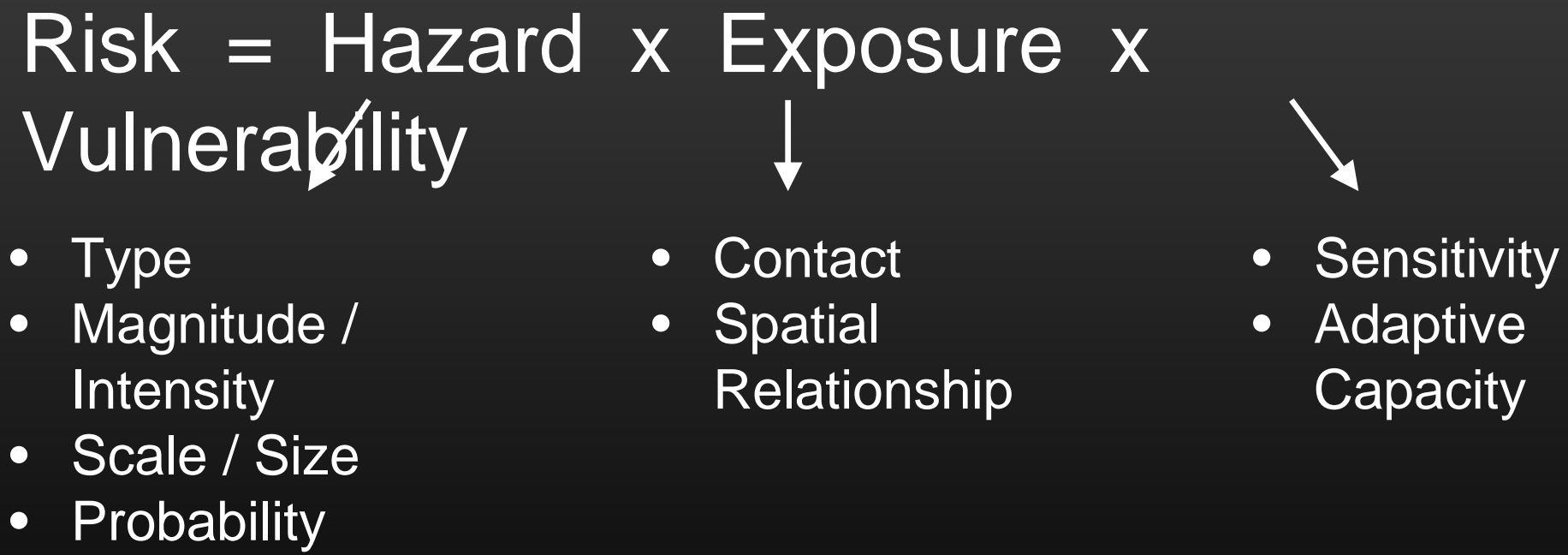
~~2. Establish resilience targets and benchmark present conditions~~

3. Develop and evaluate solutions

#1 Profile Risk & Determine Acceptable Levels

$$\text{Risk} = \text{Hazard} \times \text{Exposure} \times \text{Vulnerability}$$

#1 Profile Risk & Determine Acceptable Levels



#1 Profile Risk & Determine Acceptable Levels

Risk =
Consequence

#1 Profile Risk & Determine Acceptable Levels

Risk needs to be profiled and examined across:

- Built Environment
- Social Environment
- Economic Environment
- Natural Environment

Each needs its own risk profile, then combine for an aggregate risk profile

#2 Establish Measurable Resilience Targets

The challenge with defining resilience targets begins with defining resilience.

Defining Resilience

Fortified

Flexible

Reflective

Distributed

Self-Regulating

Reliable

Withstand

Diverse

Cognitive

Aware

Stable

Adaptive

Resourceful

Capacity/Fault Tolerant

Hardened

Modular

Redundant

Integrated

Absorptive

Robust

Resistant

Agile

Elastic

Connected

Durable

Defining Resilience

Withstand

1

Integrated/Connected
Capacity/Fault Tolerant
Stable
Reliable

2

Durable
Fortified
Resistant
Hardened
Absorptive

+

Adapt

3

Aware
Self-Regulating
Cognitive
Reflective
Resourceful

4

Flexible
Elastic
Agile
Modular

5

Diverse
Redundant
Distributed
Robust

Defining Resilience

Withstand + Adapt

(Integrated + Durable + Aware + Flexible + Diverse)

Resilience is the ability to withstand and adapt to absorb and recover from disturbance. persist in the face of

Resilience is based on an understanding of **RISK**.
Resilience is an ability.

#2 Establish Measurable Resilience Targets

- Relative Measures of System Health or Performance
- Acceptable Risk Thresholds

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Performance

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Thresholds



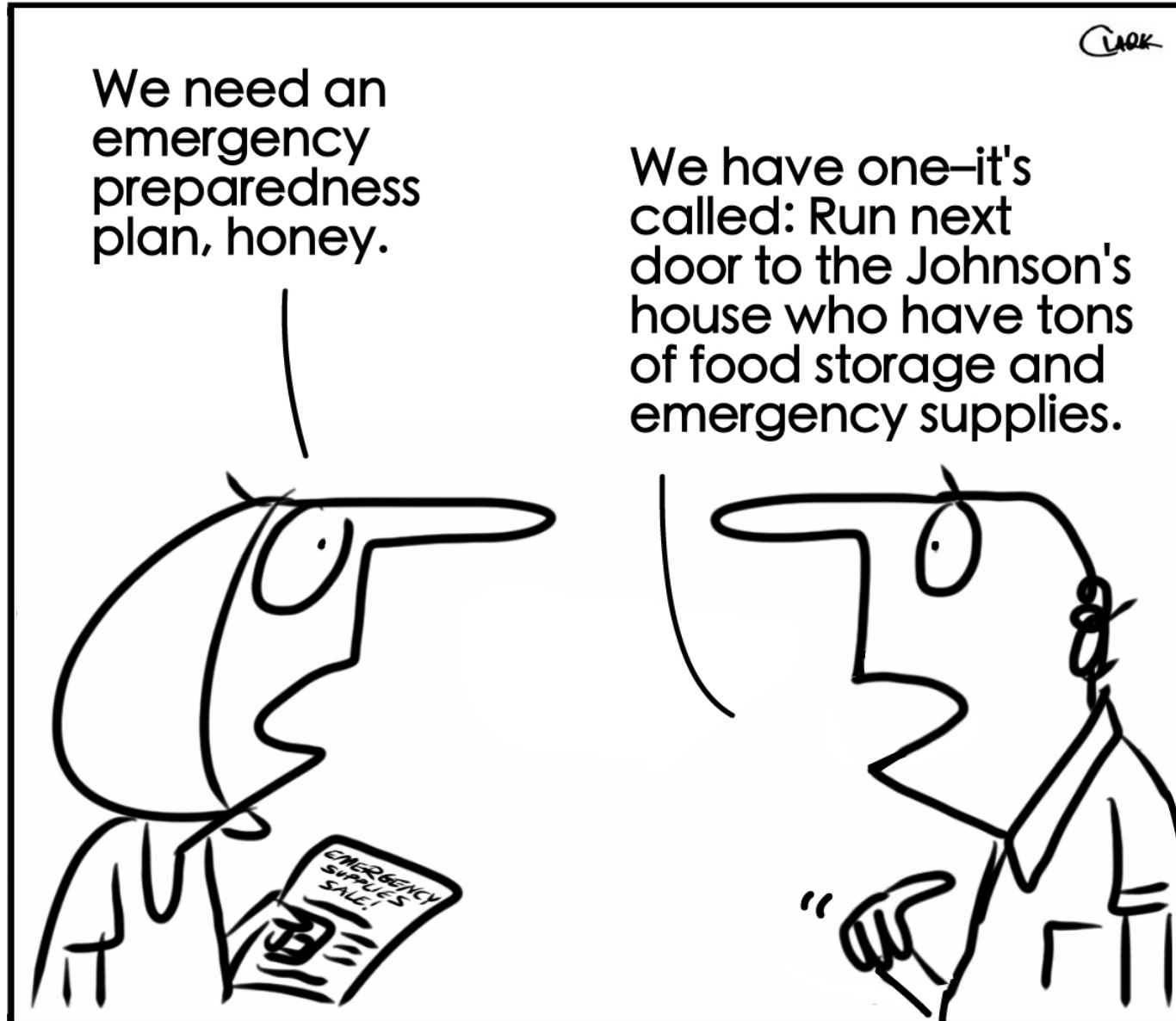
Very subjective... effectively a public policy conversation/decision



"SURPRISINGLY ENOUGH, THIS IS IN THE RANGE OF ACCEPTABLE RISK."

HONEST JON

by Jon Clark



We need an emergency preparedness plan, honey.

We have one—it's called: Run next door to the Johnson's house who have tons of food storage and emergency supplies.

CLARK

www.honestjoncomics.blogspot.com

#3 Develop & Evaluate Solutions

Planning and project development for resilience...

1. is **Multi-Disciplinary & Collaborative**
1. takes a **Regional, Systems Approach**
1. is **Iterative & Participatory** in process
1. examines **Multiple Hazards & produces Co-Benefits**
1. seeks **Integrated Solutions** that are **Leveraged**

#3 Develop & Evaluate Solutions

Benefit-cost analysis (BCA) approaches that are able to incorporate benefits and costs that are not monetizable.

... and don't forget the need to PROCURE for resilience

(... unlikely to get resilience if you don't ask for it!)

Thank You

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