

# JPMORGAN CHASE & CO.

January 13, 2016

Diane Honeycutt  
National Institute of Standards and Technology  
100 Bureau Drive  
Stop 8930  
Gaithersburg, MD 20899

Dear Ms. Honeycutt

**Re: Views on the Framework for Improving Critical Infrastructure Cybersecurity**

JPMorgan Chase & Co. (JPMC) appreciates the opportunity to provide a view on the National Institute of Standards and Technology (NIST) Cybersecurity Framework.

The Framework was developed through an open, consultative process involving both the public and private sectors, including representatives from a range of industries. It is widely recognized as the leading approach for owners and operators of critical infrastructure to improve cybersecurity risk management. The Framework was designed with international adoption in mind, which makes it particularly useful to firms with a global presence.

JPMC applies the Framework in a variety of ways. Among other uses, the Framework informs JPMC's cyber risk assessments, development of cyber control standards, determination of cyber strategic priorities, and investment planning.

Sincerely,  
Greg Rattray  
Head of Global Cyber Partnerships & Government Strategy  
JPMorgan Chase & Co.  
270 Park Ave.  
New York, NY 10017