# NIST Internet of Things Advisory Board (IoTAB)

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**Opening Statement** 

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#### Representative Benefits of IIoT in Supply Chain Management

- Increased visibility and real-time tracking of goods, allowing for more accurate forecasting and inventory management.
- Improved communication and collaboration among suppliers, manufacturers, and logistics providers.
- Reduced downtime and maintenance costs through predictive maintenance and remote monitoring of equipment.

# Representative Manufacturing Related Opportunities

- Real-time monitoring and control of manufacturing processes can improve efficiency, reduce downtime and maintenance costs, and improve product quality.
- Predictive maintenance can be used to predict and prevent equipment failure, leading to improved efficiency and cost savings.
- Automation of repetitive and labor-intensive tasks can improve efficiency and reduce labor costs.

### Representative Procurement Related Opportunities

- Real-time tracking and monitoring of goods can improve inventory management and forecasting, leading to reduced lead times and improved customer service.
- Automated purchase order processing and invoice matching can reduce manual errors and improve accuracy, leading to improved efficiency.
- **Predictive analytics** can be used to anticipate demand and optimize purchasing decisions, leading to improved efficiency and cost savings.

# Potential Challenges of Implementing IIoT in Supply Chain Management

- High initial investment costs for the implementation of IIoT technology and infrastructure.
- Difficulty in integrating existing systems and devices with new IIoT technology.
- Lack of standardization and interoperability among different IIoT systems and devices.
- Ensuring data privacy and security to prevent cyber threats and breaches.
- Limited technical expertise among supply chain managers to fully utilize the capabilities of IIoT.

#### Change Management Challenges

- Resistance to change: Employees may resist changes to their existing workflows and processes, leading to resistance and a lack of adoption of IIoT technology.
- Limited understanding of IIoT: Many employees may lack the understanding and knowledge required to fully utilize the capabilities of IIoT, leading to a lack of adoption.
- Training and support: Employees may require training and support in order to fully utilize the capabilities of IIoT, which can be time-consuming and costly.
- Alignment with business goals: It's important to align the implementation of IIoT with the company's overall business goals, and to communicate the benefits of IIoT to employees to gain their buy-in.