

# Artificial Intelligence for Manufacturing Workshop

**May 27–28, 2026**

*Gaithersburg, Maryland*

Co-Chairs: Yan Lu & Rachael Sexton  
Engineering Laboratory, NIST

**Use Cases**

**Challenges & Barriers**

**Standards & Meas. Sci.**



# Opening Remarks

**WELCOME**



**Dr. Joannie Chin**

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**Director, Engineering Laboratory**

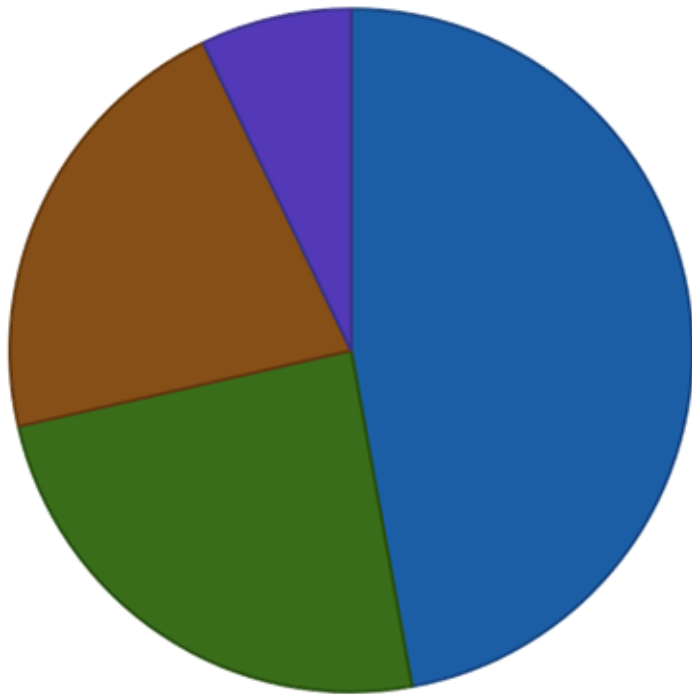
National Institute of Standards and Technology

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# Workshop Overview



## 70 Registrants



Academia 21%

Industry 47%

Government 24%

Public-Private Partnership 7%

# Goal

The workshop will convene stakeholders from manufacturing, automation, and digital systems integration sectors to

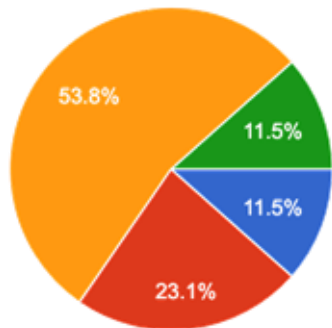
- collect **real-world use cases** of AI in manufacturing that employ foundation models, agentic AI, and Physical AI;
- document current **challenges and barriers** to implementing AI in manufacturing systems and engineering workflows;
- identify **measurement science and standards** needs to support reliable, resilient, and interoperable AI-enabled manufacturing systems
- Identify specific measurement science and standards needs to enable productive **human-AI teaming** in manufacturing.

# Pre-Workshop Use Case Collection Preview

## \* Deployment Status

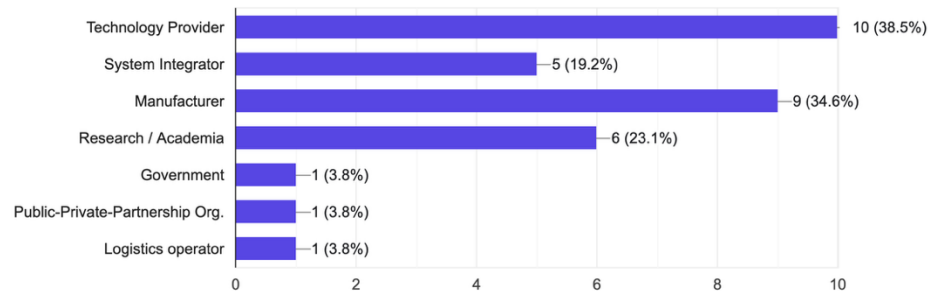
26 responses

- Experiment (R&D)
- Pilot / PoC
- Scaling
- Fully Scaled
- Failed / Discontinued



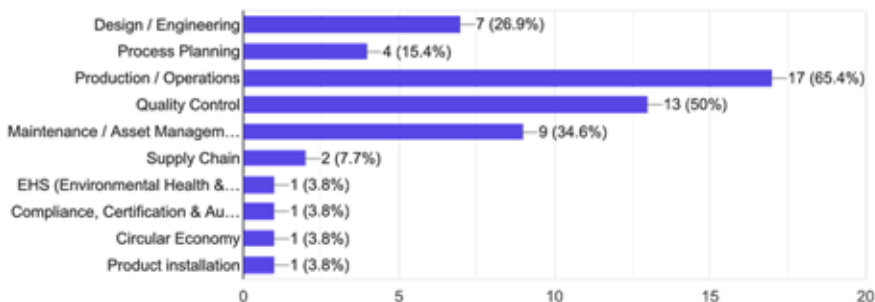
## Submission Organization Type

26 responses



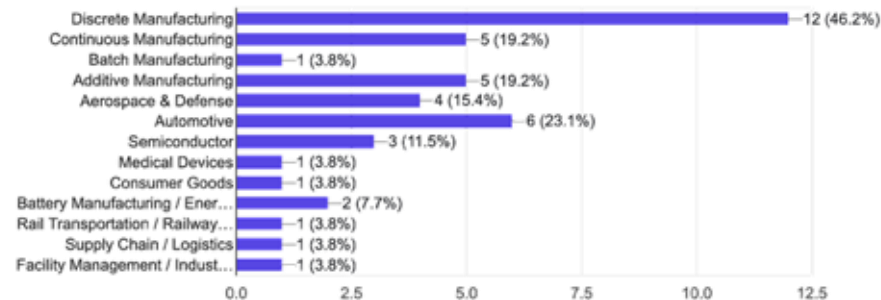
## Manufacturing Sub-Domain

26 responses



## Business Sector

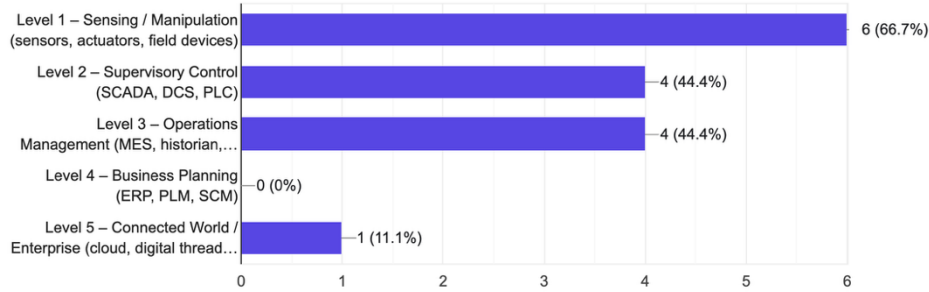
26 responses



# Pre-Workshop Use Case Collection Preview

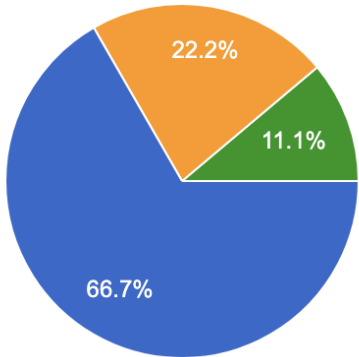
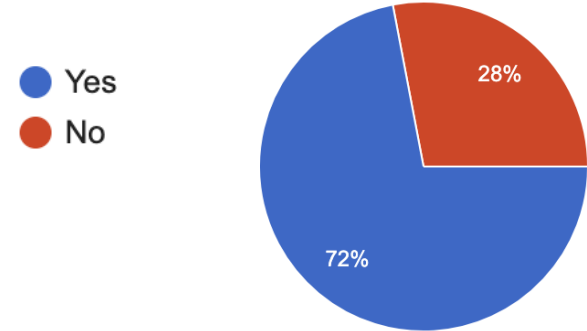
## ISA-95 Level

9 responses



## Task Safety Critical?

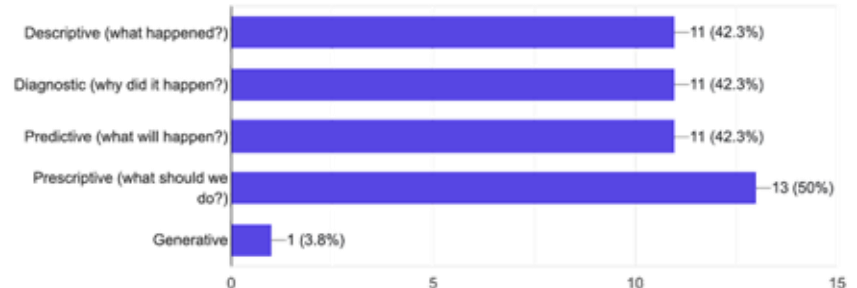
25 responses



- Edge (on-premise / near machine)
- Fog (local network / gateway)
- Cloud (remote data center)
- Hybrid (edge + cloud)

## Analytical Goal

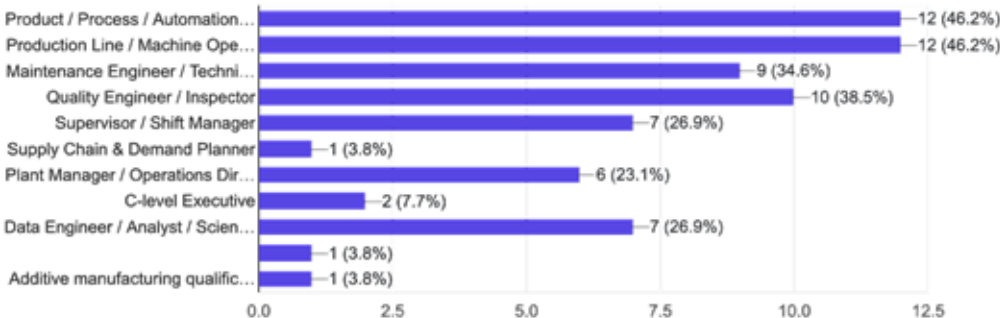
25 responses



# Pre-Workshop Use Case Collection Preview

## Direct Users (Roles)

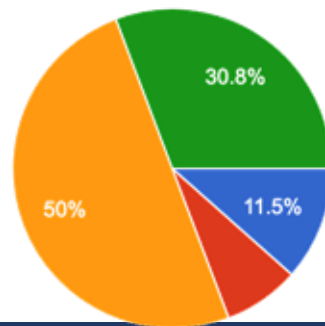
26 responses



## Interaction Model

26 responses

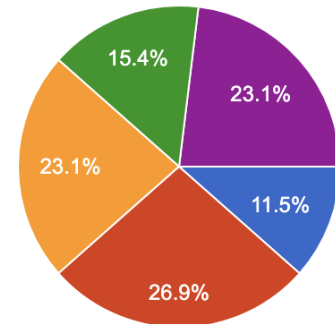
- Fully Autonomous
- Human-on-the-loop (human monitors / can intervene)
- Human-in-the-loop (human approves decisions)
- Human-AI Teaming (Human and AI co-generate decisions)



## Task Duration (Before using AI)

26 responses

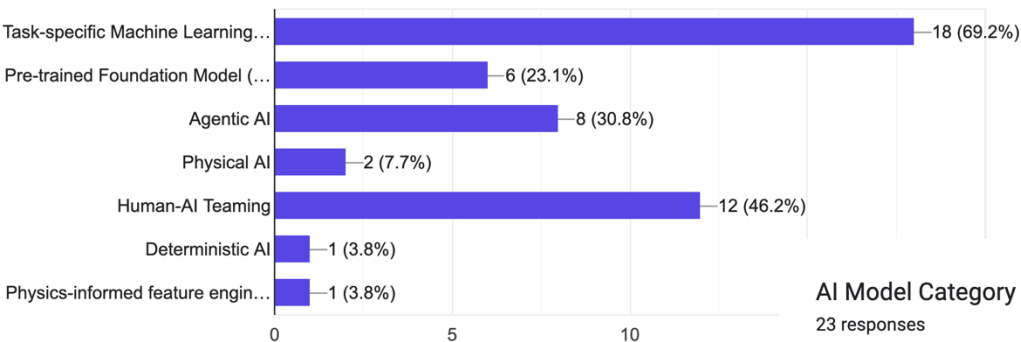
- Within a person hour
- A few person hours
- A few person days
- Even Longer
- N/A



# Pre-Workshop Use Case Collection Preview

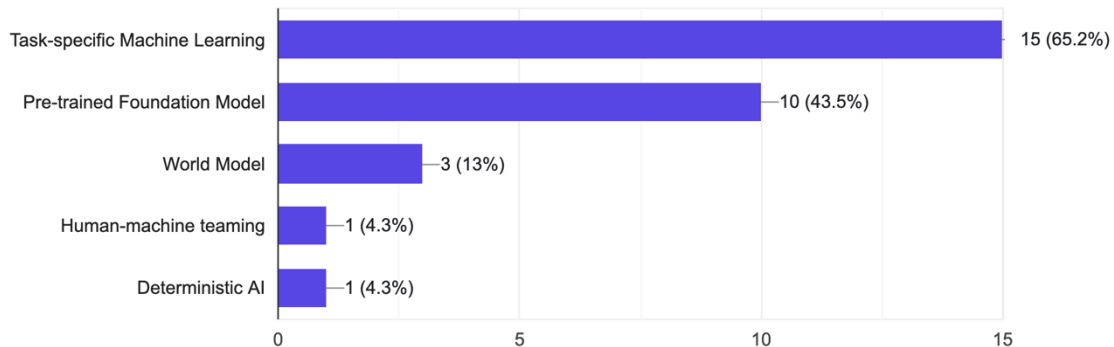
## AI Technology Type (select all that apply)

26 responses



## AI Model Category (select all that apply)

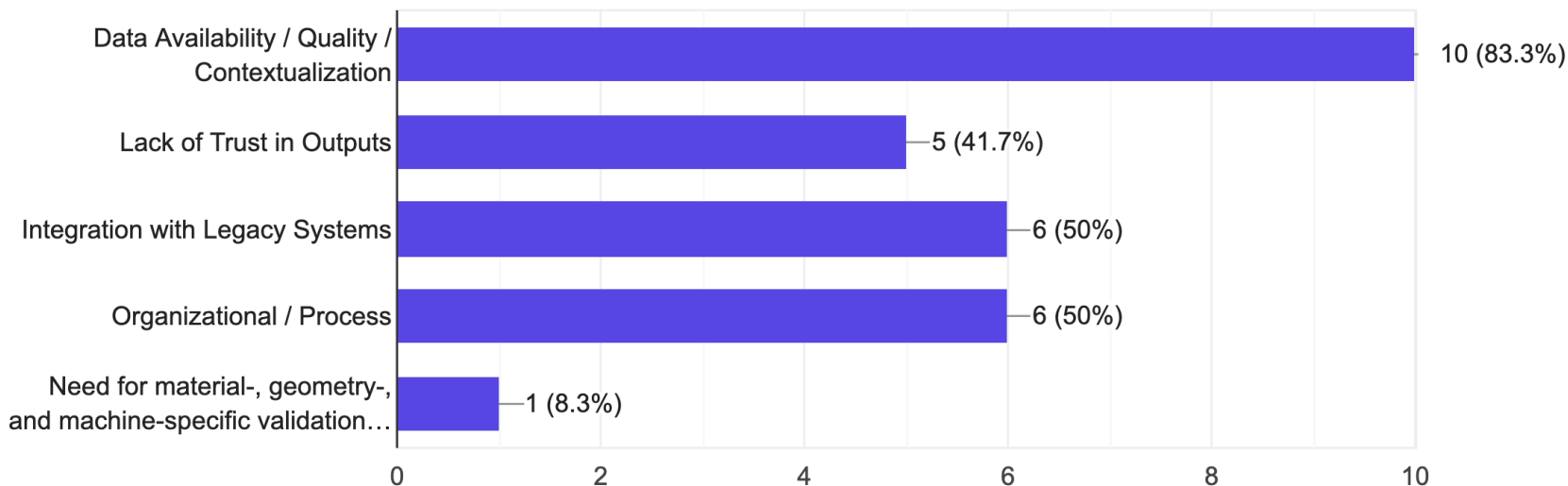
23 responses



# Pre-Workshop Use Case Collection Preview

## \* Barriers to Scale

12 responses

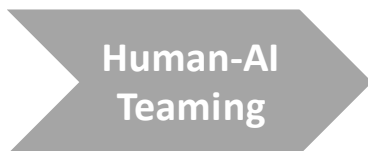
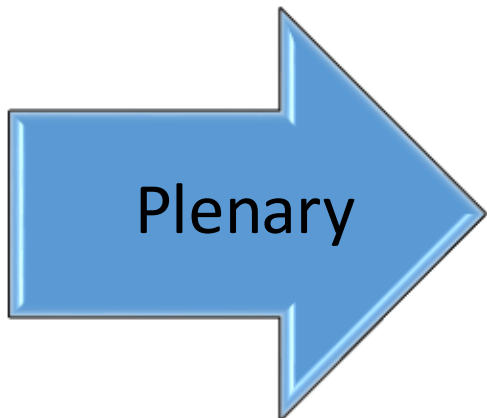


# One Plenary, Four Tracks and Two Standards Sessions

Day 1 Morning

Day 1 Afternoon

Day 2 Morning



- Near-Term
- Mid-term
- Long-term



- Near-term
- Mid-term
- Long-term

# Workshop Agenda

## Day 1 — May 27, 2026

*Heritage Room & Lecture Rooms A & D*

**7:30 – 8:30**

**Registration**

**8:30 – 12:10**

**Morning Plenary**

**12:10 – 13:30**

**Lunch Break**

**13:30 – 15:10**

**Breakout Sessions 1 & 2**

**15:10 – 15:30**

**Coffee Break**

**15:30 – 17:10**

**Breakout Sessions 3 & 4**

**17:10 – 17:30**

**Day 1 Wrap-up**

**18:00**

**No-host Social  
Dogfish Head, Gaithersburg**

## Day 2 — May 28, 2026

*Heritage Room*

**8:10 – 8:15**

**Day 2 Opening**

**8:15 – 8:30**

**NIST ITL AI Program**

**8:30 – 9:10**

**Day 1 Breakout Session Reports**

**9:10 – 10:40**

**Breakout Session 5  
AI for Manufacturing Standards**

**10:40 – 11:00**

**Coffee Break**

**11:00 – 12:15**

**Breakout Session 6  
Human-Machine**

**12:15 – 12:30**

**Workshop Wrap-up**

# Plenary Presentation



**Dr. Mohsen Seifi**

*Vice President,  
Global Advanced  
Manufacturing &  
Critical/Emerging  
Technologies*

**ASTM International**

**Beyond the Model: The Standards That  
Make AI Work in Manufacturing**

Leads ASTM's advanced manufacturing initiatives in Additive Manufacturing, Robotics, and AI. Principal Investigator for ASTM's \$15M Standardization Center of Excellence (ASCET CoE). Author of 60+ peer-reviewed publications with 6,500+ citations and 200+ invited lectures worldwide.

# Plenary Presentation

Internationally recognized leader in Industrial AI. Leads the Data Foundry (100+ real-world industrial datasets) and the AI Factory initiative. Chairs ASTM F50 AI in Manufacturing Committee. WEF Global Future Council member; Senior Advisor to McKinsey; Fellow of ASME, SME, PHM Society. Author of Industrial AI (Springer, 2020).



**Dr. Jay Lee**

*Clark Distinguished Chair  
Professor & Director,  
Industrial AI Center*

**University of Maryland**

**Trends, Advances, and Challenges  
of Industrial Physical AI in Smart  
Manufacturing**

# Plenary Presentation



**Andre Wegner**

*CEO*

**Authentise**

**From Engineering Context to Governed  
Action: Agentic AI for Reliable  
Manufacturing Workflows**

CEO of Authentise, a leading provider of data-driven workflow management software for additive manufacturing. Chair of Digital Manufacturing at Singularity University, Silicon Valley. His work on AI-assisted engineering collaboration, reverse engineering, compliance checking, and workflow orchestration has been featured in BBC News, MIT Technology Review, and Bloomberg.

# AI FOR MANUFACTURING WORKSHOP

MAY 27-28, 2026 · NIST, GAITHERSBURG MD

Leads NVIDIA's Halos physical AI safety initiative, overseeing safety strategies, architectures, and products for autonomous driving, robotics, and healthcare. Convenor and Project Leader for ISO/IEC TS 22440 (AI Safety) and IEC 61508 for functional safety — a recognized global authority on safe AI deployment.

10:40 – 11:10 AM



**Riccardo  
Mariani**

*Vice President,  
Industry Safety*

**NVIDIA**

**Functional Safety for Physical AI**

# AI for Manufacturing: Cross-Sector Perspectives on Progress, Barriers, and Priorities

11:10-12:10pm Moderated by **DR. Paul Witherell**  
NIST



**Brandon Ribic**

*Technology Director*

**America Makes**



**Jonathan Wise**

*Chief Technology Architect*

**CESMII / ACE Technologies**



**Penny Chen**

*Principal Technology Strategist*

**Yokogawa U.S.**



**Alex Rudin**

*Autonomy Policy & Strategy  
Group Lead*

**MITRE**

# Break out Sessions, Afternoon, May 27

Afternoon Breakout	Lecture Room A	Lecture Room D
13:30-15:10	<p><b>Breakout Session 1: Agentic AI for Manufacturing</b></p> <p><b>Panelists:</b>            Kentarou YOSHIMURA (Hitachi)            Christoph Legat (TUA, Germany)            Hyunbo Cho (POSTECH)            Clint Nicely (RTX, Vitual)            James Zhang (OpsMate AI)</p>	<p><b>Breakout Session 2: Industrial Foundation Models: Data and Application Challenges</b></p> <p><b>Panelists:</b>            Soundar Kumara (Penn State)            Amir Kashani (Stanley Black &amp; Decker)            Cindy Chang (UVA)            Patricia Delafuente (NVIDIA)</p>
15:10-15:30	Coffee Break	
15:30-17:10	<p><b>Breakout Session 3: Physical AI in Manufacturing</b></p> <p><b>Panelists:</b>            Michael Brundage (UMD ARLIS)            Nicholas Propes (Seagate)            Naichen Shi (Northwestern Uni)            Fil Aronshtein (Dirac)</p>	<p><b>Breakout Session 4: Human AI Teaming for Manufacturing</b></p> <p><b>Panelists:</b>            Aoi Minamoto (Toyota)            Jamie Goman (ASU)            Isabell Shuggi (SAIC USA)            Shuchi “SK” Khurana (<a href="#">Addiguru</a>)</p>
17:10-17:30	Wrap up for Day 1 <b>Heritage Room</b>	

# Breakout Session 1 | Agentic AI for Manufacturing

13:30 – 15:10, May 27, Moderated by Yan Lu Lecture Room A



**Kentaro Yoshimura**

*Principal Researcher*

**Hitachi, Ltd.**



**Christoph Legat**

*Professor*

**TH Augsburg, Germany**



**Hyunbo Cho**

*Professor*

**POSTECH**



**Clint Nicely**

*Principal Mechanical  
Engineer*

**Raytheon / RTX**



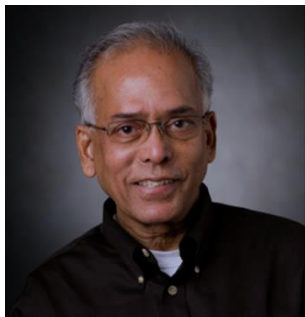
**James Zhang**

*Co-founder & Chief  
Product Officer*

**OpsMate AI**

# Breakout Session 2 | Industrial Foundation Models: Data and Application Challenges

13:30 – 15:10, May 27, Moderated by Dr. Mehdi Dadfarnia, NIST, Lecture Room D



**Dr. Soundar Kumara**

*Allen E. & Allen M. Pearce  
Professor, Industrial Engineering*

**Penn State University**



**Dr. Amir Kashani**

*Director, AI & Digital  
Product Development*

**Stanley Black & Decker**



**Dr. Qing (Cindy) Chang**

*Professor, Mechanical &  
Aerospace Engineering*

**University of Virginia**



**Patricia Delafuente**

*Senior Data Scientist &  
Solutions Architect*

**NVIDIA**

## Breakout Session 3 | Physical AI in Manufacturing

15:30 – 17:10 May 27, Moderated by Dr. Mycha Sharp, Lecture Room A



**Dr. Michael Brundage**

*Mechanical & Industrial  
Engineer*

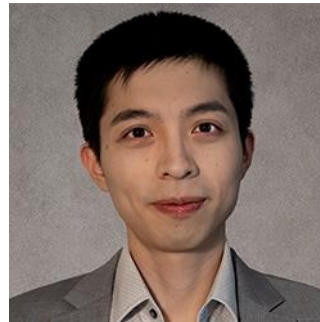
UMD ARLIS



**Nicholas Propes**

*Senior Staff Data Scientist*

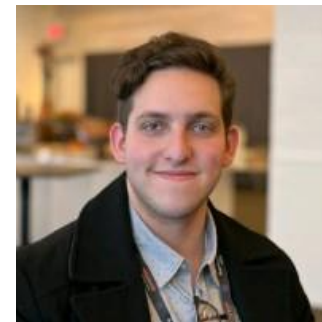
Seagate



**Dr. Naichen Shi**

*Assistant Professor, Industrial  
Eng. & Mechanical Eng.*

Northwestern  
University



**Filip Aronshtein**

*Co-founder & CEO*

Dirac

# Breakout Session 4 | Human-AI Teaming for Manufacturing

15:30 – 17:10pm, May 27, Moderated by Rachael Sexton Lecture Room D



**Aoi Minamoto**

*AI Systems & Controls  
Engineer*

**Toyota / Almoji LLC**



**Dr. Jamie Gorman**

*Professor, Human Systems  
Engineering*

**Arizona State University**



**Dr. Isabelle Shuggi**

*Principal Human Factors  
Scientist*

**SAIC**



**SK Khurana**

*Founder & CEO*

**Addiguru**

# Day 1 Highlights



Morning Plenary · Full House



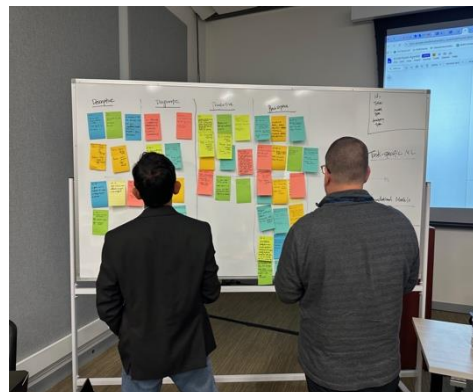
Dr. Jay Lee · Industrial AI



Riccardo Mariani, NVIDIA · Virtual



Plenary Panel Discussion



Agentic AI Breakout Session



Human-AI Teaming Session



Physical AI Breakout Session



No-host Social · Dogfish Head 🍻

# Day 2 Sessions - Morning, May 28

<b>May 28</b>	<b>Heritage Room</b>	
8:10-8:15	Day 2 Opening	Yan Lu, Workshop Chair
8:15-8:30	The ITL AI Program and its Role in Manufacturing	Craig Schlenoff Chief, Artificial Intelligence Research, Measurement, and Standards Division NIST
8:30-9:10	Day 1 Breakout Session Report	
9:10-10:40	<b>Breakout Session 5: Standards Needs for AI in Manufacturing</b> <b>Panelists:</b> Arturo Casasa (ISO) Rudy Belliardi (IEC) Anthony Downs (NIST, IEEE) Rick Huff (ASTM) Russell Waddle (MTConnect)	
10:40-11:00	Coffee Break	
11:00-12:15	<b>Breakout Session 6: Human-Machine Teaming Standards Roadmap</b> <b>Panelists:</b> Arturo Casasa (ISO) Aoi Minamoto (Toyota) Kyoung-Yun Kim (Wayne State Univ.) Hosokawa Nobu (IBM)	
12:15-12:30	Workshop Wrap-up	

# Plenary Presentation



Craig Schlenoff

Chief of the AI Research, Measurement, and Standards Division, and the Senior Advisor for AI in the Information Technology Laboratory

Advises senior leadership on AI trends and helps position the U.S. to lead in AI innovation. Previously served as Director of the NITRD National Coordination Office, coordinating \$11 billion in federal IT R&D and co-chairing the AI R&D Interagency Working Group that produced the 2023 AI R&D Strategic Plan Update. His research spans AI, knowledge representation, ontologies, and performance evaluation of autonomous and robotic systems, with over 150 published papers and leadership of multiple large-scale programs in manufacturing robotics and advanced military technologies. He is currently Associate Vice President for Standardization in the IEEE Robotics and Automation Society and teaches at the University of Maryland and Johns Hopkins University.

## Session 5: AI for Manufacturing Standards

**Objective:** This session brings together manufacturing practitioners, automation engineers, AI developers, and standards experts to systematically identify the most pressing standards gaps for AI in manufacturing.

**Session Output:** a consolidated set of prioritized recommendations, organized by gap, proposed action, and suggested SDO home.



## Session 5: AI for Manufacturing Standards

Moderated by Dr. Yan Lu, NIST



**Rudy Belliardi**

*Secretary, IEC TC65*

IEC



**Art Casasa**

*Principal Advisor,  
AI Strategy*

ISO



**Richard Huff**

*Director, Industry  
Consortia*

ASTM International



**Anthony Downs**

*Project Lead,  
Group leader*

IEEE



**Russell Waddell**

*Community Lead*

MTConnect

Front

<b>Table 5: Physical AI(Tony)</b>	<b>Table 6: Agentic AI (Christoph)</b>
<b>Table 3: AI Policy and Management &amp; Human Factor (Russ)</b>	<b>Table 4: Safety &amp; Security (Rudy)</b>
<b>Table 1: Foundation Models (Penny)</b>	<b>Table 2:Data (Rick)</b>

Back

## Session 6 | Human-Machine Teaming Standards Roadmap

11:00am-12:15am, May 28, Moderated by Dr. Peter Denno, NIST Heritage Room



**Art Casasa**

*Principal Advisor, AI Strategy & Development*

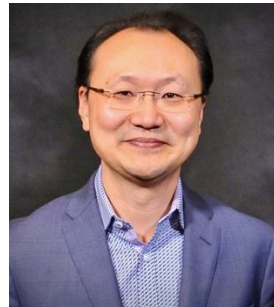
**TMAC / Univ. of Houston**



**Aoi Minamoto**

*AI Systems & Controls Engineer*

**Toyota / Almoji LLC**



**Dr. Kyoung-Yun Kim**

*Professor, Industrial & Systems Engineering*

**Wayne State University**



**Nobuhiro Hosokawa**

*Technical Master & Quality Eng. Manager*

**IBM Research-Tokyo**