

# NICE Community Coordinating Council Meeting Agenda

Date: April 28, 2021 Time: 3:30-5:00 p.m. ET

## **I. Introduction and Ground Rules -**Susi Barraza, NICE Program Manager

# II. Opening Remarks

- a. Industry Co-Chair Jon Brickey, Senior Vice President, Mastercard
- b. Academic Co-Chair Marni Baker-Stein, Chief Academic Officer and Provost, Western Governors University
- c. Government Co-Chair Marian Merritt, Deputy Director of NICE

## III. Standing Items

a. Strategy Stories - New Developments that Align to NICE Strategic Plan

Closing the Gap Women Veterans > Cybersecurity Careers

Presented by: Dr. Costis Toregas, Director, Cyber Security and Privacy Research Institute, The George Washington University; and Professor Rachelle Heller

URL: <u>https://womenengineers.seas.gwu.edu/closing-gap-women-veterans-cybersecurity-</u> <u>careers</u>

b. Report Roundup - Learning from Good Ideas

Designing and Delivering Career Pathways at Community Colleges: A Practice Guide for Educators

Presented by: Dr. Hope Cotner, President, CORD

URL: <u>https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/WWC-PraxGuide-Career-</u> <u>Pathways-full-text-Final-508.pdf</u>



**CYBERSECURITY CAREERS** May 25, 2021

CYBER SECURITY AND PRIVACY **RESEARCH INSTITUTE** 

\* PHOTOS USED BY PERMISSION OF THE VETERANS

## Closing the Gap:

### Women Veterans' Re-Entry into Cybersecurity Careers The George Washington University Dr. Shelly Heller Dr. Costis Toregas

# Why This Initiative



## Closing the gap addresses two crucial needs:

- To understand the barriers women vets face in transitioning to civilian life
- To harness the potential of female U.S. veterans to fill the

cybersecurity talent gap

# Who attends?



100+ people who can make a difference:

- Change makers, policy makers, decision makers, recruiters, researchers
- Industry, academia, government, military, apprenticeship groups, intermediaries

# What will be covered



May 25, 2021 virtual Conference will be an interactive discussion:

- Challenges women service members face
- Transition from military to non-military workforce
- Pathways to cybersecurity
- Organizing for the future

# How to Engage & Support



Visit GW Center for Women in Engineering website here:

# https://lnkd.in/gq4X4JU

- Apply to attend
- Breakout Leaders needed
- Promote this initiative to your circle of interested parties.

## III. Standing Items

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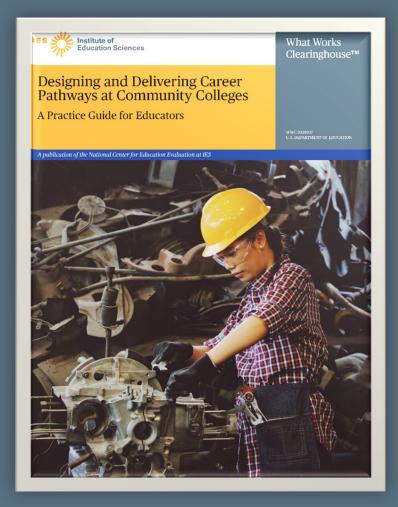
URL: <u>https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/WWC-PraxGuide-Career-</u> <u>Pathways-full-text-Final-508.pdf</u>

## Implications of the What Works Clearinghouse Evidence Review on Career Pathways for Workforce Development

Briefing by Hope Cotner, Panel Chair President & CEO Center for Occupational Research & Development hcotner@cord.org



Designing and Delivering Career Pathways at Community Colleges: A Practice Guide for Educators





### **Practice Guide Expert Panel**



Hope Cotner



**Eric Heiser** 



Debra Bragg



Darlene G. Miller



Grant Goold



Michelle Van Noy



Sarah Costelloe



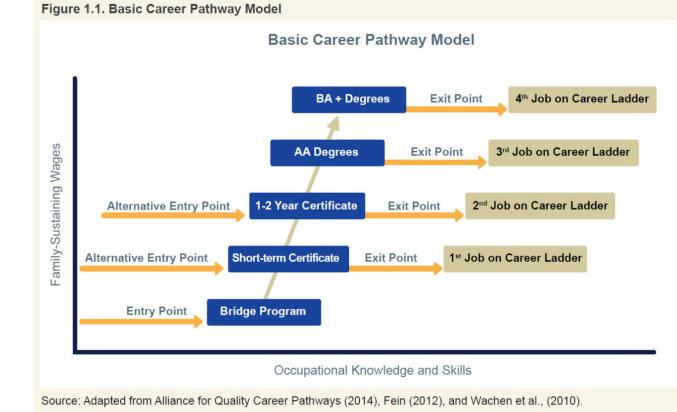
#### Table 1. Recommendations and corresponding levels of evidence

	Le	evel of Eviden	се
Practice Recommendation	Minimal	Moderate	Strong
<ol> <li>Intentionally design and structure career pathways to enable students to further their education, secure a job, and advance in employment.</li> </ol>		•	
<ol> <li>Deliver contextualized or integrated basic skills instruction to accelerate students' entry into and successful completion of career pathways.</li> </ol>		•	
<ol> <li>Offer flexible instructional delivery schedules and models to improve credit accumulation and completion of non-degree credentials along career pathways.</li> </ol>	٠		
<ol> <li>Provide coordinated comprehensive student supports to improve credit accumulation and completion of non-degree credentials along career pathways.</li> </ol>		•	
<ol><li>Develop and continuously leverage partnerships to prepare students and advance their labor market success.</li></ol>		•	



## **Recommendation 1:**

Intentionally design and structure career pathways to enable students to further their education, secure a job, and advance in employment.



IES Institute of Education Sciences

A **CAREER PATHWAY** is a combination of rigorous, high-quality education, training, and other services.

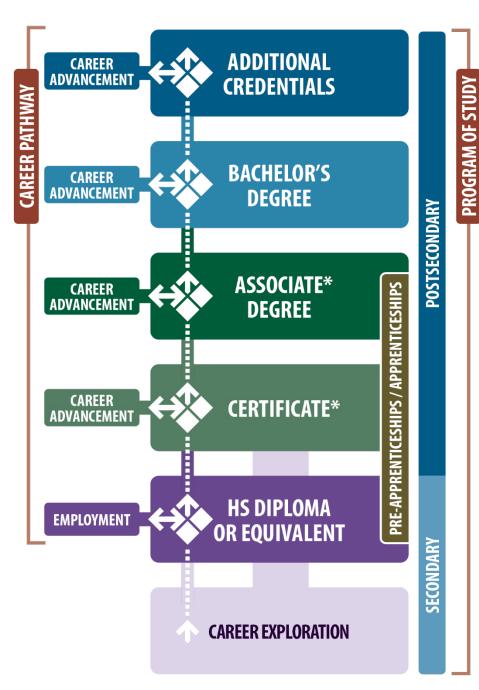
#### Attributes:

- Industry alignment
- Secondary and postsecondary credential attainment
- Enables entry and advancement in specific occupations or occupational clusters
- Education in the same context as workforce preparation
- Acceleration of educational and career advancement
- Preparation for success in secondary/postsecondary education options and apprenticeships
- Counseling services

#### A PROGRAM OF STUDY (POS) is a

coordinated, nonduplicative sequence of academic and technical content at the secondary and postsecondary level. Attributes:

- Industry alignment
- Postsecondary credential
- Multiple entry/exit points
- Academic, technical, employability skills
- Challenging standards
- Progressive content specificity
- Career guidance



#### Pathways to Career Readiness and Advancement

**Programs of Study** and **Career Pathways** share many of the same attributes. The two terms are used interchangeably in many state and local applications. Both are defined in Federal Law.

#### STACKABLE CREDENTIALS

At these milestones the learner may advance to the next-higher-skill job in the sector for which they have trained, and/or continue in or reenter the learning pathway to pursue additional credentials.

\*These stackable credentials may:

- Include preparation for industry certifications.
- Articulate to bachelor's degree programs.
- Be obtainable by HS students through dual credit.

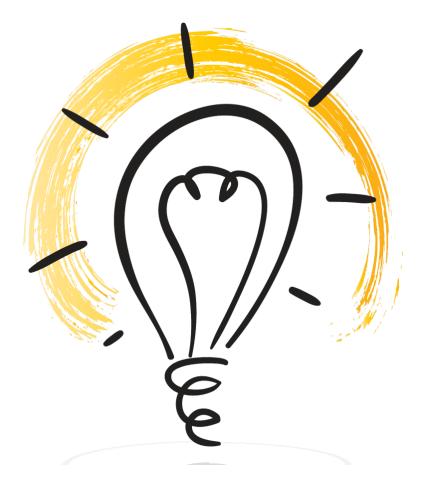
#### **CAREER EXPLORATION**

Begins no later than 8th grade and is an integral part of instruction for:

- Career and Technical Education (CTE)
- Integrated Education and Training (IET)
- Adult Basic Education (ABE)
- Adult Secondary Education (ASE)
- English as a Second Language (ESL)

## **Recommendation 2:**

Deliver contextualized or integrated basic skills instruction to accelerate students' entry into and successful completion of career pathways.





## **Recommendation 3:**

Offer flexible instructional delivery schedules and models to improve credit accumulation and completion of non-degree credentials along career pathways.

#### Highlights from the Field

#### **Competency-Based Education**

Through a TAACCCT grant, Salt Lake Community College's School of Applied Technology and Technical Studies converted 20 high priority programs of study (POS) to competency-based education (CBE) with the goal of credentialing students upon their mastery of competencies and completion of POS, and of placing less emphasis on seat-time, clock-hours, and face-to-face instruction.

The college's CBE model used a hybrid delivery approach, incorporating self-paced, online learning modules, and hands-on labs and competency-based assessment. Another important aspect of the project was to enhance Recognition for Prior Learning (PLA), allowing students to progress through their POS in an accelerated manner.

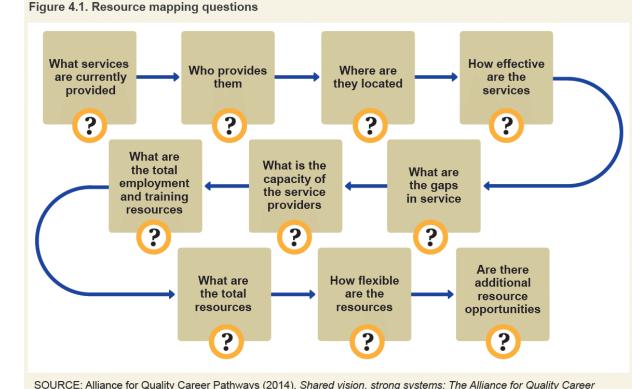
The process of converting POSs to CBE required collaboration between faculty, administration, and instructional designers in the college's Online & eLearning Services Division. Faculty could consult with the Instructional Design unit that employed professionals trained in instructional technology, CBE-instructional design, and assessment to convert applicable portions of their curriculum into the CBE format. The conversion also involved ongoing consultation through Program Advisory Committees, drew upon the experience of an expert in PLA, and provided professional development for faculty and staff.

(Bragg at al., 2018)



## **Recommendation 4:**

Provide coordinated comprehensive student supports to improve credit accumulation and completion of non-degree credentials along career pathways.



SOURCE: Alliance for Quality Career Pathways (2014). *Shared vision, strong systems: The Alliance for Quality Career Pathways Framework Version 1.0.* Washington, DC: Center for Law and Social Policy.



## **Recommendation 5:**

Develop and continuously leverage partnerships to prepare students and advance their labor market success.

New R	elationship	Working R	elationship	Strategic Partnership							
	Level I	Level II Level III Level IV									
Key employer <sup>.</sup> ole	Advising	Capacity-building	Co-designing	Convening	Leading						
Stage of elationship	Initial contact / new relationship	Establishing trust and credibility	Working relationship	Trusted provider and collaborator	Full strategic partner						
Activity examples	Discuss hiring needs, skills, competencies; advise on curricula; contract training; hire graduates	Job site tours; speakers; mock interviews; internships; needs assessment; loan/donate equipment; recruiting	Curriculum and pathway development; adjunct faculty and preceptors	College-employer sectoral partnerships	Multi-employ / multi-college partnerships						

Figure 5.2, Sample Ladder of Employer Engagement

SOURCE: Wilson, R. (2015). A Resource Guide to Engaging Employers. Boston: Jobs for the Future. (https://jfforg-prod-prime. s3.amazonaws.com/media/documents/A-Resource-Guide-to-Employer-Engagement-011315.pdf)

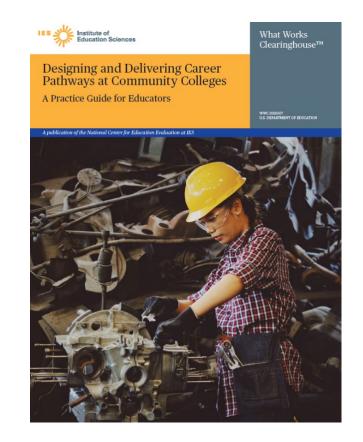


### **Find Out More!**

Access the Practice Guide: https://ies.ed.gov/ncee/wwc/practiceguide/27

### **Coming Soon:**

- Series of five 30-minute videos on each recommendation
- Practitioners discuss how they have implemented recommendations at their college.





## III. Standing Items

c. Framework Feature - Applications and Uses of Workforce Framework for Cybersecurity

SkillsEngine

Presented by: Michael Bettersworth, Founder, SkillsEngine

URL: https://skillsengine.com

## Our Speaker



### Michael

### Bettersworth

Vice Chancellor, Texas State Technical College Founder, SkillsEngine michael@skillsengine.com

More information at www.skillsengine.com



**Skills**Engine

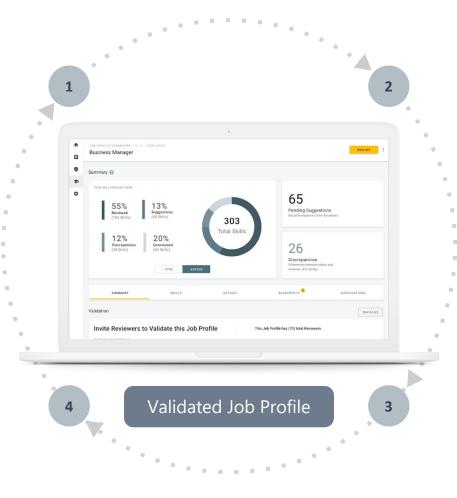
### Calibrate | Teach What Matters

#### Calibrate Job Profiles

Identify the occupations that your curriculum targets and the skills students need to succeed.

#### Stay Updated

As skill requirements change and occupations evolve, revise and refine Job Profiles to update and keep curriculum relevant.



#### Engage Industry

Collect feedback from Industry SMEs about which skills are most critical.

#### Align Curricula

Leverage Validated Job Profiles to identify skill gaps and align curriculum with Industry needs.

### From DACUM to Calibrate Job Profile

#### FROM

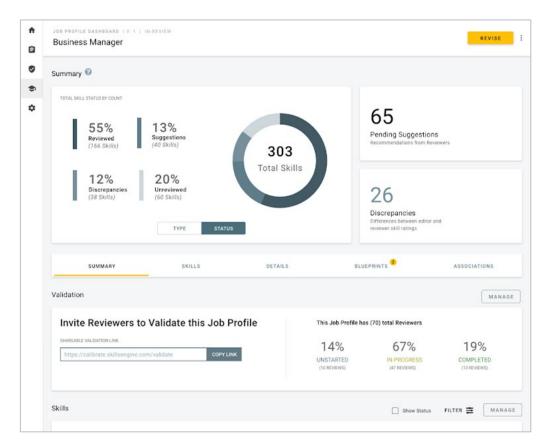


**DACUM Research Chart for Remote Sensing Specialist** 

May 1 & 2, 2011

	Duties		•				- Tasks -									+
ļ	Project Planning	>	A) kiratily project deliverables	A2 Preparai project sampe & methodology	project scope & with client study area data so methodology		A5 Identify data securces (tocoled & available)	Ad Identify new (software, serve equipment)		AT Conduct background rowards	A8 Charu sampling strategy	A9 Propara schodule / timeline	A18 Properti quelity plen	All Property Bodget	A12 Write proposals & grant applic, to secure funding	A15 Deviac contingency plan (data, resources.gaps)
	Manage Projects	>	It investory personnel dulls	B2 Select project personnel	B3 Coordinate p (staff, software,	enjact revenutoes handware)	D4 Assign teolor te persented	BS Conduct B6 Truck kick-off project meeting millioneee Antentation (rlanding,		87 Propers programs reports	B6 Conduct project meetings	DP Troubleabout problems	B10 lidenti Sy ili implement process improvementa	Dill Dosharu eta (sellety, interna)		
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	Acquire Data	>	D1 Croste Site Maps *	D2 Quary-se- line resources (archives, private)*	ID0 Query hardexpy rowsutors (archives) *	D4 Select data typeO1 basel on scope of work	D5 Obtain clean ground permissio		Di Emblish control natworks	D7 Conduct Self campaigns *	D6 Conduct Phylot services	D9 Conduct ground invibing	Diff Order data	D11 Download data *	D12 Create envetage index	D13 Reacive data bears
	Acquire Data (con	>		D14 Scat. data	D13-Check data validity											
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ļ	Process Data	>	F1 Adjust GNSS ground control patweck	F2 Canvart waveform data to paints (LIDAR)	F3 Cease airborne trajactory	FI Output LAS files	FS Digitize.1 vectorize data *	F6 Ontherwatily /restify deta (rantat, vector, gooenroot)	FT Parliann imag (pen sharpening, atmospheric com enhancement, im	total balance, tection, edge	F8 Ramovo nois LIDAR data (op specklos) *		P9 Reproject & transform data	F18 Generalize vector data (emecili) *	F11 Resample image date "	F12 lisenet areas of interva (dip, subset, ercp) *
	Process Data (con'	>		F13 Create mosales *	F14 Create a difference image (math tools)	F13 Implement scripts (write, custornice)										
	Integrate Data	>	G1 Create 3D / stores images *	GO Summarios values in a grid (aggrugate) *	Gil Display maps and data on ranter dataset *	G4 Link / hyperlink data	GS Tabulara area attributes									
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ļ	Analyze Data (con	>		iiti 4 Condust cultural neurutos atalysis	H15-Cenduat onsergenety rasponse analysis	H16 Conduct line of sight analysis *	H17 Quantify Features	H18 Devalop a plasming model sustainability to	Earban .	HIP Conduct scrattery associations	H20 Veriliy smirr celibtation	H21 Criste site scitability maps	H23 Validata amiljois results			
	Disseminate Result	>	II Prepare written reported decumentation	12 Cruste cartographic maps *	10 Propers exhibitables, charts, in amountailer)		H Publish mctodata *	15 Upload Sites	M Publish Soul papers	17 Present Studings Stor to Stor	lif Present. findings virtually					
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#### TO



#### Critical

Highly relevant, required, and central to this job. Candidates are disqualified if these skills are missing or deficient.

#### Important

Complementary and frequently performed within this job, but not required. Candidates can acquire or become proficient in these skills while on the job.

#### Beneficial



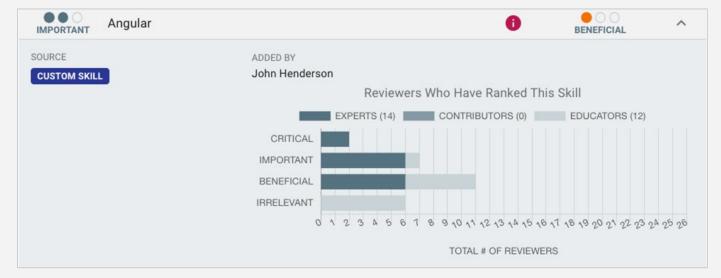
Supplementary and helpful, but not necessary for the job. Candidates will benefit from having these skills but are qualified without them.

#### Irrelevant

Not relevant to this job. Candidates gain no benefit or advantage in this job from having these skills.

#### REAL WORLD EXAMPLE

#### Software Developer/Engineer (Full Stack) Job Profile



Industry: Generally agree this technology SHOULD be taught

Educators: Generally agree this technology SHOULD NOT be taught

This discrepancy surfaces a disconnect between employers and educators and provides actionable data about an industry need and a specific technology that should probably be added to curriculum.

### CURRICULUM ALIGNMENT | Resolve Skill Gaps

Skills from

the Industry

Skill Gaps exist when the skills in the Target Job Profiles are not represented in the Courses associated with an Award.

Skills

in **BOTH** 

Skills in Courses

Skills in Target **Profiles** 

The objective is a high degree of alignment with industry, but not necessarily perfect alignment.

ALL SKILLS																					
SKILL LEGEND			_																		Courses
<ul> <li>Assigned Skill</li> <li>Added, pending Course Editor appr</li> </ul>	roval																				Courses
Removed, pending Course Editor approved.																					the Aw
* Not included in any Course (Unass			8	220	2305	00 65	313	82	3	8 8	2301	53	88	6 5	5	5	CDEC 2326 Tarnet Profile	_	B		the Awa
* Not included in any Target Profile (	Additional)		CDEC 1356	CDEC 1359	GOVT 2	EDUC 1300 CDEC 1319	CDEC 1313	CDEC 1358	TECA 1354	TECA 1318 TECA 1303	CI 23	CDEC 1323	CDEC 2380	CDEC 2307 ENGL 1301	SOCI 1301	PSYC 2301	CDEC 2326 Tarnet Profil	Additional	Unassigned	itted	
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ASSISTING AND CARING FOR OTH	IERS																-	-			
Discuss student progress with parents				•						•		•					• 2			_	
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Motivate student behavior and performa	ance					•						•					P 2	2			
Provide constructive feedback						•				•		•					P 2	2	*	*	
Assist individuals with dressing, undres	ssing, grooming, bathing, or other da	ily activities								•			•				2	2			
Provide care for children or adolescent	8									•			•				- 3	3	*	*	
Assist students with special educationa	I needs			•			•			•		•					3	3			
COACHING AND DEVELOPING OTH	HERS																				
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Respond to concerns from parents and	students					•	,					•	•				- 2	2			
DOCUMENTING/RECORDING INFO						_								_	_						
Maintain educational or training-related	records, reports, or files		T			T				T	Τ	•		T	Τ		• 2	2			
Prepare reports detailing student activit	ies or performance		$\top$	•		$\top$			•		$\top$	•		+	$\top$		• 2	2			
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**Skills**Engine



Sample Review

Texas State Technical College

## **Digital Forensic Examiner**

REVIEWER LINK

http://bit.ly/tstc-cyber-analyst



## Cybersecurity Job Profiles in Flight

Example

## Colorado Community College System

#### Job Roles

Cybersecurity Specialist/Technician Cyber Defense Infrastructure Support Specialist Incident Analyst/Responder Penetration & Vulnerability Tester Cyber Defense Analyst Cyber Defense Incident Responder Vulnerability Assessment Analyst Threat/Warning & Exploitation Analyst Cyber Operator

Skills Engine

## Thank You



### Michael

### Bettersworth

Vice Chancellor, Texas State Technical College Founder, SkillsEngine michael@skillsengine.com

Schedule demo at www.skillsengine.com



**Skills**Engine

## **Skills**Engine

SkillsEngine is an affiliate of Texas State Technical College. Our vision is to link people, educators, and businesses through a shared understanding of skills.

## Calibrate TEACH WHAT MATTERS

Our flagship product, Calibrate<sup>®</sup> enables instructional designers, faculty, and industry experts to efficiently get aligned about the skills that graduates need to succeed.

## III. Standing Items

c. Framework Feature - Applications and Uses of Workforce Framework for Cybersecurity

SkillsEngine

Presented by: Michael Bettersworth, Founder, SkillsEngine

URL: https://skillsengine.com

# IV. Working Group Updates

- a. Promote Career Discovery
  - James "Jimmy" Baker, Cybersecurity Evangelist and Author; or Roland Varriale II, Cybersecurity Analyst, Argonne National Laboratory
- b. Transform Learning Process

Dr. Aurelia T. Williams, Interim Vice Provost for Academic Administration, Norfolk State University: or Richard Spires, Instructor, Learning Tree

c. Modernize Talent Management

Karen Jensen, Saaby Consulting; or Kevin Perry, Chief Cyber Training, DoD Cyber Crime Center/Cyber Training Academy; or Melissa Woo, Executive Vice President for Administration, Michigan State University

# V. Community of Interest Updates

- a. Apprenticeships in Cybersecurity
  - Tony Bryan, Executive Director, CyberUp; or Jennifer Oddo, Executive Director, Strategic Workforce Education and Innovation, Youngstown State University
- b. Cybersecurity Skills Competitions
   Amelia Phillips, Highline College; or Brad Wolfenden, EmberSec
- c. K12 Cybersecurity Educators
   Terrance Campbell, CCTE Cybersecurity Teacher, Shelby County Schools; or Laurin Buchanan, Secure Decisions
- d. NICE Framework Users Karen Wetzel, Manager of the NICE Framework

# **VI. Project Progress Reports**

- a. NICE Conference and Expo Presenter: Randy Pestana, Florida International University URL: https://niceconference.org/
- b. NICE K12 Cybersecurity Education Conference Presenter: Felicia Rateliff, Director of Operations & Programs, iKeepSafe URL: https://www.k12cybersecurityconference.org/
- c. Centers of Academic Excellence (CAE) in Cybersecurity Community Presenter: Tony Coulson or Amy Hysell, Cybersecurity Center, California State University, San Bernardino

URL: <a href="https://www.caecommunity.org/">https://www.caecommunity.org/</a>

## SAVE THE DATE

# CYBERSECURITY EDUCATION C O N F E R E N C E

2021 · VIRTUAL

# DECEMBER 6-7, 2021

k12cybersecurityconference.org

THE CONFERENCE FOR K12 CYBER EDUCATORS



### **THEME SELECTION**

# 2021 NICE K12 Cybersecurity Education Conference:

### "Broadening the Path to Cybersecurity Careers Through K12 Education"

### **UPDATED TRACKS**

Track 1: Increasing Cybersecurity Career Awareness

Track 2: Engaging Students Where Disciplines Converge

Track 3: Stimulating Innovative Cybersecurity Educational Approaches

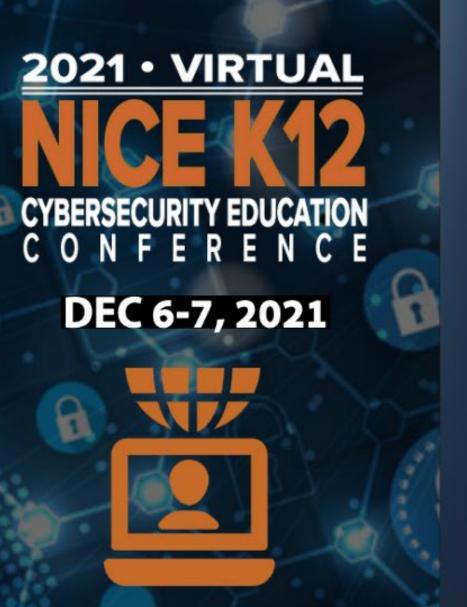
2021 · VIRTUAL

CYBERSECURITY ED

CONFER

Track 4: Promoting Cybersecurity Career Pathways

Track 5: Promoting Cyber Awareness



# CALL FOR SPEAKE PROPOSALS

SUBMISSIONS OPEN APRIL 13, 2021 SUBMISSION DEADLINE JUNE 18, 2021

k 12 cybersecurityconference.org

### **SPEAKING SESSION TYPES**

Session types:

- Live-Virtual Concurrent session presentation 30-40 minute talk + audience Q&A
- Live-Virtual Concurrent session panel 30-40 minute panel + audience Q&A
- Hybrid TedX-Style Talk scheduled 15-20 minute video + live-virtual audience Q&A
- Hybrid Poster Session on-demand 10 minute video + audience Q&A @ scheduled times
- Pre-recorded Video Session on-demand presentation with option to answer Q&A anytime

2021 · VIRTUAL

CYBERSECURITY ED

CONFER



### FOR CALL FOR PROPOSALS INFO, FREQUENTLY

### ASKED QUESTIONS, AND TO SUBMIT:

K12cybersecurityconference.org



### **QUESTIONS/IDEAS**

### FOR QUESTIONS, COMMENTS, IDEAS..

### CONTACT FELICIA RATELIFF

### conference@ikeepsafe.org

### VI. Project Progress Reports

- a. NICE Conference and Expo
   Presenter: Randy Pestana, Florida International University
   URL: <u>https://niceconference.org/</u>
- b. NICE K12 Cybersecurity Education Conference
   Presenter: Felicia Rateliff, Director of Operations & Programs, iKeepSafe
   URL: <u>https://www.k12cybersecurityconference.org/</u>
- c. Centers of Academic Excellence (CAE) in Cybersecurity Community
   Presenter: Amy Hysell, Cybersecurity Center, California State University, San
   Bernardino

URL: <u>https://www.caecommunity.org/</u>





### October 18-23, 2021

### VII. Featured Topic

a. US Cyber Games

Presented by: Jessica Gulick, CEO, Katzcy

URL: <a href="https://www.uscybergames.com/">https://www.uscybergames.com/</a>

b. Cyberstates

Presented by: Tim Herbert, Executive Vice President, Research & Market Intelligence, COMPTIA

URL: <a href="https://www.cyberstates.org/">https://www.cyberstates.org/</a>

US Cyber Games Seeking the Best in Cybersecurity



#### US CYBER GAMES

TRAIN. COMPETE. WIN.







# Train. Compete. Win.

Our mission is to bring talented cybersecurity athletes, coaches, and industry leaders together to build an elite US Cyber Team for global cybersecurity competition.

In this multi-staged program, we will select the 20 Cyber Athletes of the Official 2021 US Cyber Team ages 18-26 to represent the US at the International Cyber Security Challenge (ICSC) in Athens, Greece in December 2021. The US Cyber Games is designed to apply the NICE Framework from the start to identify, assess, select, and form the US Cyber Team.



# Train. Compete. Win.



#### US Cyber Open Apply By June 10

Cybersecurity obsessed? Test your skills and abilities in a two-weeklong open capture-the-flag competition. Compete for the chance to be one of the 60 cyber athletes in the US Cyber Combine Invitational.



#### US Cyber Combine By Invite Only

Got cybersecurity GOAT potential?As a cohort of 60, you will train, compete and perhaps win a spot on the official US Cyber Team. Over eight weeks' time, you will interview, undergo skills testing, and evaluate your aptitude.



#### US Cyber Team Top 10 Draft

Only the best will compete for the Gold. Elite cyber athletes on the very first US Cyber Team will receive coaching and train for the International Cyber Security Challenge in Athens, Greece.



Anyone can enter the US Cyber Open. To qualify for the US Cyber Combine and the US Cyber Team, you must be 18-26 years old, a US citizen with an active passport by September 2021, and be able to travel abroad (complying with any travel restrictions).

## US Cyber Games Timeline





Apply to Compete as a Cyber Athlete
Apply to Coach the US Cyber Team
Subscribe to be a Fan
Become a Sponsor

### **★** Find out more at UScybergames.com



### **Become an Offical Sponsor**

of the 2021US Cyber Games

Program costs are partially supported by NIST NICE

All sponsorship funding will go through Cyberjutsu 501(c)3 account

Funding priorities include travel expenses, equipment, and training

The remaining funding will roll over to continue the program in 2022 and beyond

The US Cyber Games

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### VII. Featured Topic

a. US Cyber Games

Presented by: Jessica Gulick, CEO, Katzcy

URL: <a href="https://www.uscybergames.com/">https://www.uscybergames.com/</a>

b. Cyberstates

Presented by: Tim Herbert, Executive Vice President, Research & Market Intelligence, COMPTIA

URL: <a href="https://www.cyberstates.org/">https://www.cyberstates.org/</a>

### VIII. Closing Remarks and Next Meeting Reminder

The next NICE Community Meeting will be on May 26, 2021 at 3:30 p.m. ET