Framework for Improving Critical Infrastructure Cybersecurity Where We Are & Where We Are Going

29 October 2015



Improving Critical Infrastructure Cybersecurity

"It is the policy of the United States to enhance the security and resilience of the Nation's critical infrastructure and to maintain a cyber environment that encourages efficiency, innovation, and economic prosperity while promoting safety, security, business confidentiality, privacy, and civil liberties"



President Barack Obama
Executive Order 13636, 12 February 2013

Cybersecurity Framework Components

Aligns industry standards and best practices to the Framework Core in a particular implementation scenario

Supports prioritization and measurement while factoring in business needs

Framework Profile

Framework Core Cybersecurity activities and informative references, organized around particular outcomes

Enables communication of cyber risk across an organization

Framework Implementation Tiers

Describes how cybersecurity risk is managed by an organization and degree the risk management practices exhibit key characteristics

Framework Core

What processes and assets need protection?

What safeguards are available?

What techniques can identify incidents?

What techniques can contain impacts of incidents?

What techniques can restore capabilities?

Functions	Categories	Subcategories	Informative References
IDENTIFY			
PROTECT			
DETECT			
RESPOND			
KESPUND			
RECOVER			

Core

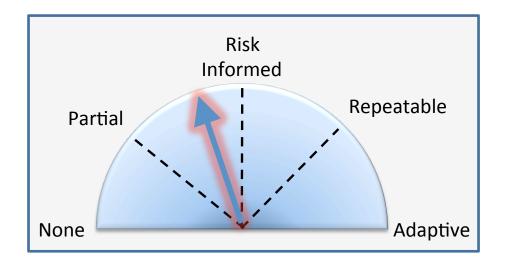
Cybersecurity Framework Component

Function	Category	ID
	Asset Management	ID.AM
	Business Environment	ID.BE
Identify	Governance	ID.GV
lucitily	Risk Assessment	ID.RA
	Risk Management Strategy	ID.RM
	Access Control	PR.AC
	Awareness and Training	PR.AT
	Data Security	PR.DS
Protect	Information Protection Processes & Procedures	PR.IP
	Maintenance	PR.MA
	Protective Technology	PR.PT
	Anomalies and Events	DE.AE
Detect	Security Continuous Monitoring	DE.CM
	Detection Processes	DE.DP
	Response Planning	RS.RP
	Communications	RS.CO
Respond	Analysis	RS.AN
	Mitigation	RS.MI
	Improvements	RS.IM
	Recovery Planning	RC.RP
Recover	Improvements	RC.IM
	Communications	RC.CO

Subcategory	Informative References
ID.BE-1: The organization's role in the supply chain is identified and communicated	COBIT 5 APO01.02, DSS06.03 ISA 62443-2-1:2009 4.3.2.3.3 ISO/IEC 27001:2013 A.6.1.1 NIST SP 800-53 Rev. 4 CP-2, PS-7, PM-11
ID.BE-2: The organization's place in critical infrastructure and its industry sector is identified and	COBIT 5 APO08.04, APO08.05, APO10.03, APO10.04, APO10.05 ISO/IEC 27001:2013 A.15.1.3, A. 15.2.1, A.15.2.2 NIST SP 800-53 Rev. 4 CP-2, SA-12
communicated ID.BE-3: Priorities for organizational mission, objectives, and activities are established and communicated	COBIT 5 APO02.06, APO03.01 NIST SP 800-53 Rev. 4 PM-8
ID.BE-4: Dependencies and critical functions for delivery of critical services are established	COBIT 5 APO02.01, APO02.06, APO03.01 ISA 62443-2-1:2009 4.2.2.1, 4.2.3.6 NIST SP 800-53 Rev. 4 PM-11, SA-14
ID.BE-5: Resilience requirements to support delivery of critical services are established	ISO/IEC 27001:2013 A.11.2.2, A. 11.2.3, A.12.1.3 NIST SP 800-53 Rev. 4 CP-8, PE-9, PE-11, PM-8, SA-14

Implementation Tiers

Cybersecurity Framework Component



- Allow for flexibility in implementation and bring in concepts of maturity models
- Reflect how an organization implements the Framework Core functions and manages its risk
- Progressive, ranging from Partial (Tier 1) to Adaptive (Tier 4),
 with each Tier building on the previous Tier
- Characteristics are defined at the organizational level and are applied to the Framework Core to determine how a category is implemented.



Profile

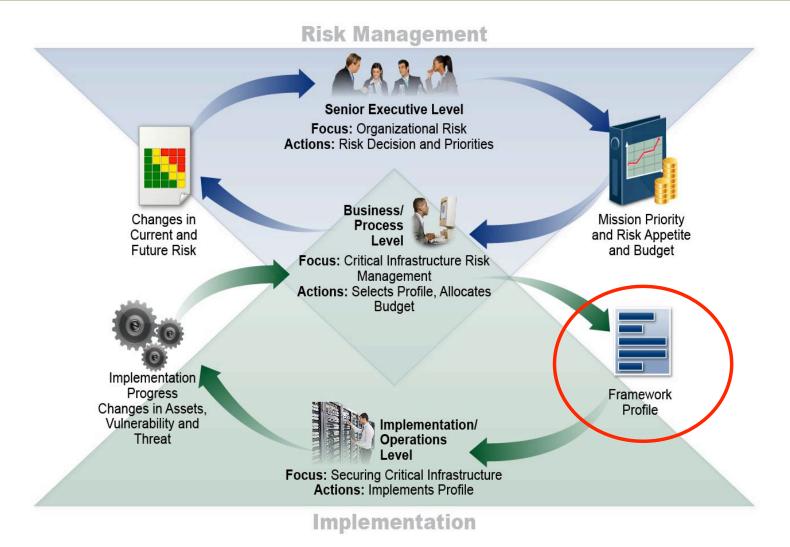
Cybersecurity Framework Component

Ways to think about a Profile:

- A customization of the Core for a given sector, subsector, or organization
- A fusion of business/mission logic and cybersecurity outcomes
- An alignment of cybersecurity requirements with operational methodologies
- A basis for assessment and expressing target state
- A decision support tool for cybersecurity risk management

Identify
Protect
Detect
Respond
Recover

Using Profiles to Communicate Priorities



Building a Profile

A Profile Can be Created in Three Steps



Mission		
Priority	Objective	
1	А	
2	В	
3	С	



2

Cybersecurity Requirements



Legislation
Regulation
Internal & External Policy

Best Practice

Subcategory
1
2
3
•••
98

Operating
Methodologies

3

Guidance and methodology on implementing, managing, and monitoring

Conceptual Profile

Value Proposition

2 Cybersecurity Requirements		1 Priority	Operating Methodologies
Α	1	moderate	
B C	2	high	III
D E	3	moderate	IV V
F			VI VII
G	98	moderate	VIII

When you organize yourself in this way:

- Compliance reporting becomes a byproduct of running your security operation
- Adding new security requirements is straightforward
- Adding or changing operational methodology is nonintrusive to on-going operation

Resource and Budget Decisioning

What Can You Do with a CSF Profile



Sub-			Year 1	Year 2
category	Priority	Gaps	Activities	Activities
1	moderate	small		X
2	high	large	X	
3	moderate	medium	Χ	
•••	•••	•••		
98	moderate	none		reassess

...and supports on-going operational decisions too

Key Attributes

It's a framework, not a prescription

- It provides a common language and systematic methodology for managing cyber risk
- It is meant to be adapted
- It does not tell a company <u>how</u> much cyber risk is tolerable, nor does it claim to provide "the one and only" formula for cybersecurity
- Having a common lexicon to enable action across a very diverse set of stakeholders will enable the best practices of elite companies to become standard practices for everyone

The framework is a living document

- It is intended to be updated over time as stakeholders learn from implementation, and as technology and risks change
- That's one reason why the framework focuses on questions an organization needs to ask itself to manage its risk. While practices, technology, and standards will change over time—principals will not

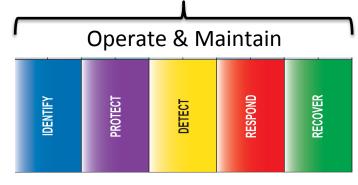
Where Should I Start?

(1) Business Environment (ID.BE): The organization's mission, objectives, stakeholders, and activities are understood and prioritized; this information is used to inform cybersecurity roles, responsibilities, and risk management decisions.

Framework Version 1.0, Section 3.2, Step 1: Prioritize and Scope. The organization identifies its business/mission objectives and high-level organizational priorities. With this information, the organization makes strategic decisions regarding cybersecurity implementations and determines the scope of systems and assets that support the selected business line or process. The Framework can be adapted to support the different business lines or processes within an organization, which may have different business needs and associated risk tolerance.

(2a) Governance (ID.GV): The policies, procedures, and processes to manage and monitor the organization's regulatory, legal, risk, environmental, and operational requirements are understood and inform the management of cybersecurity risk

(2b) Risk Management Strategy (ID.RM): The organization's priorities, constraints, risk tolerances, and assumptions are established and used to support operational risk decisions.



Key Questions for New Technologies

Overarching Question	Question	Who	Decision Materials
	Will implementing the technology help me fulfill mission priorities?	Mission	ID.BE-3
Proceed?	Will implementing the technology adversely affect the mission function of my current systems?	Technology	ID.AM-5
Proceeds	Will implementing the technology introduce untenable risk?	Cyber Security	ID.RM-2/ Profile Inherent risks
	Is it possible to implement this technology given my current infrastructure?	Technology	ID.AM-1, 2, & 3
Proceed now?	How can I minimize risk associated with this new technology: • in a way that supports my organization's requirements, and • within my finite budget?	Cyber Security	ID.RM-2/ Profile Inherent risks
	How much security is 'enough' to implement this new technology?	Cyber Security	ID.RM-2/ Profile
Hand-off to operations	What do I need to do to ensure on-going risk management of this new technology?	Cyber Security	Remaining Categories

Industry Use

The Framework is designed to complement existing business and cybersecurity operations, and has been used to:

- Self-Assessment, Gap Analysis, Budget & Resourcing Decisions
- Standardizing Communication Between Business Units
- Harmonize Security Operations with Audit
- Communicate Requirements with Partners and Suppliers
- Describe Applicability of Products and Services
- Identify Opportunities for New or Revised Standards
- Categorize College Course Catalogs
- As a Part of Cybersecurity Certifications
- Categorize and Organize Requests for Proposal Responses
- Consistent dialog, both within and amongst countries
- Common platform on which to innovate, by identifying market opportunities where tools and capabilities may not exist today

Current & Near-Term Framework Activities

Collect, **Reflect**, and **Connect** – understand where industry is having success, help others understand those successes, and facilitate relationships that support use and implementation

- Continue education efforts, including creation of self-help and re-use materials for those who are new to the Framework
- Continue awareness and outreach with an eye toward industry communities who are still working toward basal Framework knowledge and implementation
- Educate on the relationship between Framework and the larger risk management process, including how organizations can use Tiers



Since the Release of the Cybersecurity Framework...

Request for Information: Experience with the Cybersecurity Framework

August 26, 2014 Questions focused on: awareness, experiences, and roadmap areas

6th Cybersecurity Framework Workshop

Goal: Raise awareness, encourage use as a tool, highlight examples of sector-specific efforts, implementation efforts, gather feedback

Update on the Cybersecurity Framework

Summary posted that includes analysis of RFI responses, feedback from the 6th workshop, an update on Roadmap areas, and next steps

February 13, 2015

White House Releases Fact Sheet on Cybersecurity and Consumer Protection

1 Year Anniversary of the Release

NIST Cybersecurity Framework site update to include: FAQs, Upcoming Events, and Industry Resources. Ongoing, targeted outreach continues

Florida Center for Cybersecurity

29-30, 2014

December 5, 2014

February 12, 2015

Examples of Industry Resources



The Cybersecurity Framework in Action: An Intel Use Case

Cybersecurity Guidance for Small Firms





Energy Sector Cybersecurity Framework Implementation Guidance

Cybersecurity Risk Management and Best Practices
Working Group 4: Final Report





CFORUM and other online communities of interest

On-Going NIST Community Dialogs

- Standards Organizations
 - British Standards Institute, Cloud Security Alliance, AXELOS, etc.
- Domestic Industry
 - Not only Critical Infrastructure, but also Non-Cl
 - Product and Services
- Regulator
 - Every Federal Financial Services regulator
- Auditor
 - Information Systems Audit and Control Association
 - "The Big 4" Audit Firms
- Insurance
- Legal

Framework Roadmap Items

Authentication

Automated Indicator Sharing

Conformity Assessment

Cybersecurity Workforce

Data Analytics



Federal Agency Cybersecurity Alignment

International Aspects, Impacts, and Alignment

Supply Chain Risk Management

Technical Privacy Standards

Standards/Guidelines for FISMA & RM

FIPS - Federal Information Processing Standards

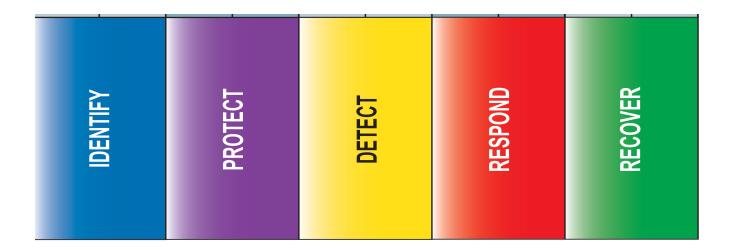
- FIPS 199 Standards for Security Categorization
- FIPS 200 Minimum Security Requirements

SPs – Special Publications

- SP 800-18 Guide for System Security Plan development
- SP 800-30 Guide for Conducting Risk Assessments
- SP 800-34 Guide for Contingency Plan development
- SP 800-37 Guide for Applying the Risk Management Framework
- SP 800-39 Managing Information Security Risk
- SP 800-53/53A Security controls catalog/assessment procedures
- SP 800-60 Mapping Information Types to Security Categories
- SP 800-128 Security-focused Configuration Management
- SP 800-137 Information Security Continuous Monitoring
- Many others for operational and technical implementations

Organizing and Communicating SP 800-53 Security Controls

Use Case for FISMA-Cybersecurity Framework Combined Use



SP 800-53 security controls
CobIT controls
ISO 27002 controls
Etc...

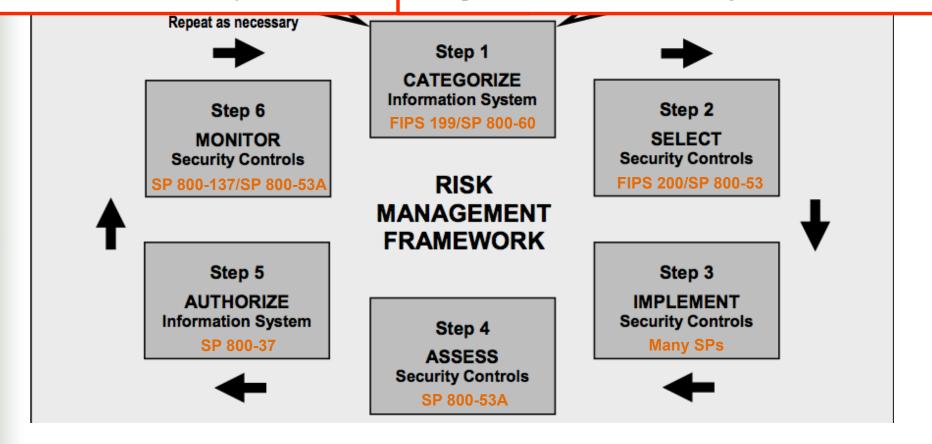
Supporting the RMF Categorize Step

Profile

A sector, subsector, or organization's cu of the Core for their purposes. Aligns, conflicts in organizational inputs, and cyber objectives commensurate with objectives

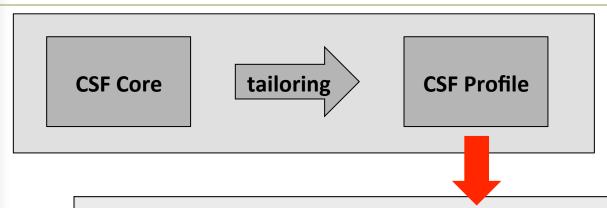
Category Business Environment (ID.BE)

The organization's mission, objectives, stakeholders, and activities are understood and prioritized; this information is used to inform cybersecurity roles, responsibilities, and risk management decisions.



Tailoring SP 800-53 Security Controls

Use Case for FISMA-Cybersecurity Framework Combined Use



Tailoring Guidance

- INITIAL SECURITY CONTROL BASELINE
- (Low, Mod, High)
- **Before Tailoring**

- Identifying and Designating Common Controls
- · Applying Scoping Considerations
- Selecting Compensating Controls
- Assigning Security Control Parameter Values
- Supplementing Baseline Security Controls
- Providing Additional Specification Information for Implementation

Creating Overlays



Assessment of Organizational Risk

TAILORED SECURITY CONTROL BASELINE (Low, Mod, High)

After Tailoring



DOCUMENT SECURITY CONTROL DECISIONS

Rationale that the agreed-upon set of security controls for the information system provide adequate protection of organizational operations and assets, individuals, other organizations, and the Nation.

Industry Dialog

Will it soon be time for a Framework update?

What governance models do you believe will work for future Framework maintenance and evolution?

Resources

Where to Learn More and Stay Current

The National Institute of Standards and Technology Web site is available at http://www.nist.gov

NIST Computer Security Division Computer Security Resource Center is available at http://csrc.nist.gov/

The Framework for Improving Critical Infrastructure Cybersecurity and related news and information are available at www.nist.gov/cyberframework



For additional Framework info and help cyberframework@nist.gov