



Report out from NASEM Assessment of the Material Measurement Laboratory and the Engineering Laboratory

National Academies Committee on NIST Technical Programs

June 8, 2021

Reviews in FY 20



The National Academies of MEDICINE





Panel on Review of the Material Measurement Laboratory at the National Institute of Standards and Technology

Elsa Reichmanis, Ph.D., chair

Panel 'visited' MML September 9-11, 2020

STEPHANIE L. BROCK, Wayne State University DENNIS E. DISCHER, NAM, NAE, University of Pennsylvania

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OLIVIA A. GRAEVE, University of California, San Diego JENNIE C. HUNTER-CEVERA, Hunter-Cevera and Associates

CARL KESSELMAN, University of Southern California DAE WOOK KIM, University of Arizona

MUKUL KUMAR, Lawrence Livermore National

Laboratory The National Academies of Academies of MEDICINE MICHAEL R. LADISCH, NAE, Purdue University STEVEN H. MCKNIGHT, Virginia Polytechnic and State University PHILLIP M. NECHES, NAE, Entrepreneurs Roundtable Accelerator KRISHNA RAJAN, State University of New York at Buffalo ELSA REICHMANIS, NAE, Lehigh University ANN BEAL SALAMONE, NAE, Rochal Industries, LLC WENDY J. SHAW, Pacific Northwest National Laboratory SUBHASH SINGHAL, NAE, Pacific Northwest National Laboratory (Ret.) MICHAEL G. SPENCER, Morgan State University KATHLEEN C. TAYLOR, NAE, General Motors Corporation (Ret.) CHRISTOPHER J. WELCH, Indiana Consortium for Analytical Sciences and Engineering (ICASE)

Panel Findings & Recommendations

Technical Adequacy

- NIST research is exceptional
- Global influence through standards-making bodies and SRM sales
- Challenge of expanding into biological areas
- Portfolio of Scientific Expertise
- Challenge of succession planning and retraining when staffing up in newly emerging areas





Findings & Recommendations (cont'd)

Adequacy of laboratory budget, facilities, equipment, and human resources

- Reconsider operational model of 50% surcharge on equipment purchase
- Challenge of aging infrastructure that impacts quality of research and ability to carry out technical mission
- Well thought-out plans for new buildings especially for SRM

Dissemination of Outputs

- Impressive set of convening activities; participation in ISO and NSTC
- Impact of journal articles is high
- Opportunity to use post-doc network as brand ambassadors







Panel on Review of the Engineering Laboratory at the National Institute of Standards and Technology

E. Sarah Slaughter, Ph.D., chair