Please Note...

This webinar and the engagement tools will be recorded.

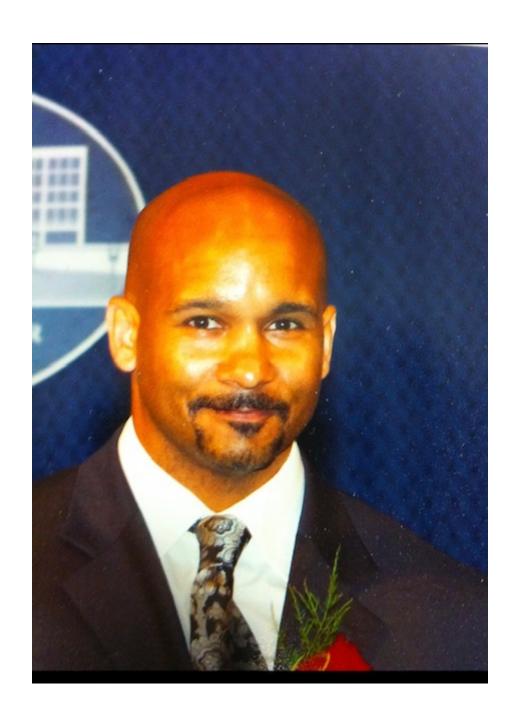
An archive will be available on the event website.



FEDERAL CYBERSECURITY WORKFORCE WEBINAR

Welcome and Overview

Marian Merritt
Deputy Director and Lead for Industry Engagement
National Initiative for Cybersecurity Education (NICE)



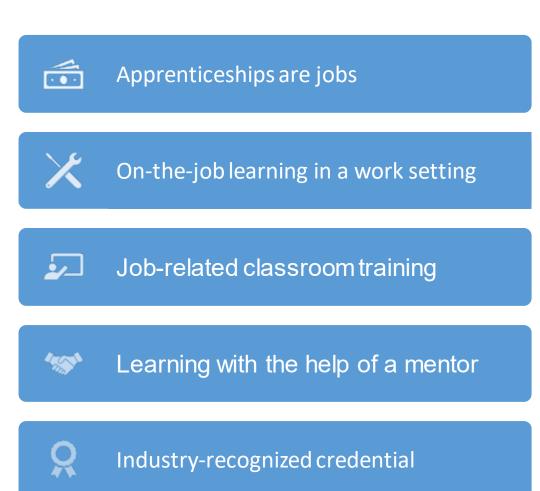
Federal Cybersecurity Workforce Webinar: Introducing Cybersecurity Apprenticeships in Federal Environments

Douglass McPherson
Supervisory Apprenticeship and
Training Representative
Office of Apprenticeship

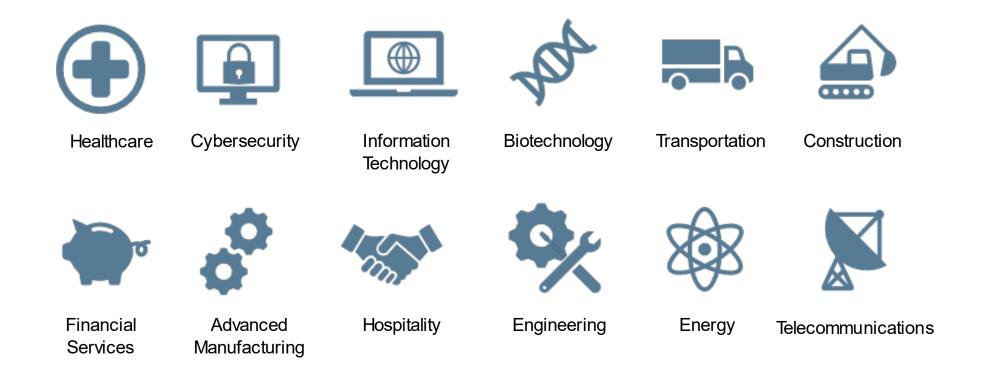
What is Registered Apprenticeship

A Proven Workforce Solution Registered Apprenticeship is an industry-driven, highquality career pathway where employers can develop and prepare their future workforce, and individuals can obtain paid work experience, classroom instruction, and a portable, nationallyrecognized credential.





A Diverse Range of Industries



Successful Engagement with Major Employers to Grow Apprenticeship

Microsoft	Dow	TESLA	THE HARTFORD
ZURICH [®]	ALCOA	SIEMENS	Ford
PEPPERIDGE FARM	/// Dartmouth-Hitchcock	▼ BUHLER	Daetwyler
Mercedes-Benz	SCHAEFFLER	amazon	Nestle

Why Registered Apprenticeship?

- Registered Apprenticeship is a proven training model
- Industry-validated occupations
- Modernized registration process
- Nationwide Technical Assistance



Federal Apprenticeship Programs

- United Services Military Apprenticeship Program (USMAP)
- Center for Disease Control (CDC)
- Federal Bureau of Prisons
- Department of Interior
- Department of Justice
- Department of Treasury
- and the Department of Labor

Cyber/I.T. Occupations

- Hardware Hacker
- Cyber Security Support Technician
- Database Administrators
- I.T. Systems Administrator
- Information Security Analysts
- Computer Network Architects
- Computer and Information Systems Managers



Q & A



THE GEORGE WASHINGTON UNIVERSITY

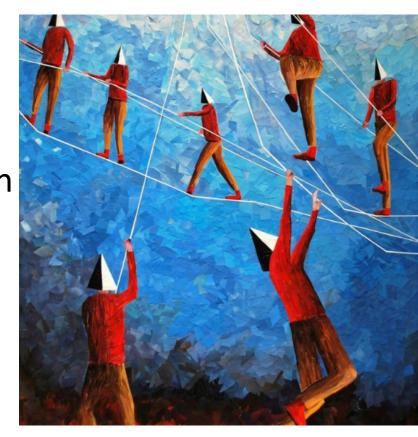


Cybersecurity Apprenticeshipsa map for federal agencies

Dr. Costis Toregas
GWU Cybersecurity and Privacy Research Institute
October 26, 2021

Defining apprenticeships

- THE GEORGE WASHINGTON UNIVERSITY
 - Earn while you learn
 - Mentor to pass on the wisdom
 - Three learning pathways with nhours expectation
 - Academic
 - Company
 - OJT



THE GEORGE WASHINGTON UNIVERSITY

NSF-funded project to explore terrain

11. NCC Working Group Membership

- Academic:
 - o Patrick Valdivia, pvaldivia@howardcc.edu
 - o SOndra Schneider, SOndra@securityuniversity.net
 - o Ulku Clark, clarku@uncw.edu
 - o Andrea Whitesell, whitesell@illinois.edu
 - o Dr.Costis Toregas, toregas1@gwu.edu
- Association:
 - o Anne Hoeltke, ahoeltke@aacc.nche.edu
 - o Casey O'Brien, cobrien@nationalcyberwatch.org
- Non-Profit:
 - o Michael Prebil, prebil@newamerica.org
- Private:
 - o Keith Kregg, keith.kregg@isglink.com
 - o Girish Seshagiri, girish.seshagiri@ishpi.net
- Training:
 - o Courtney Burton, cburton@coursera.org
 - o Amy Kardel, akardel@comptia.org
 - o Molly Uzoh, molly@rightvarsity.com
 - o April Johnson, april.johnson-walker@noaa.gov
- Federal:
 - o Jamie Bennett, bennett.jamie.s@dol.gov



What we learned

THE GEORGE WASHINGTON UNIVERSITY

- It's all about the employer- make sure both hiring and technical side managers understand the value proposition of apprenticeships
- Many organizations and individuals exist to help start the journey!
 Engage and be open to offers of assistance.
- Benefits are many- understand them and convey them
 - Recruiting and developing a diverse and highly-skilled workforce including women, minorities, and veterans
 - Improving productivity, profitability, and the bottom line
 - Increasing staff loyalty and retention of workers, during and following the apprenticeship
 - Creating flexible training options that ensure workers develop the right skills
 - Minimizing liability costs through appropriate training of workers

Ticking clock for you

- THE GEORGE WASHINGTON UNIVERSITY
 - Retirement wave of technicians and technical managers
 - Industry salary gap and timing issues to hiring
 - Presidential Orders focusing on cyber skills



Different onboarding models

THE GEORGE WASHINGTON UNIVERSITY

- Set up internal program
- Intermediaries
- Hybrid approach



Example of intermediary: Innovative Systems Group - ISG Cyber



THE GEORGE WASHINGTON UNIVERSITY

<u>MISSION</u>: ISGCyber provides cybersecurity services and develops IT and cyber professionals using apprenticeship as a development tool.

<u>CONCEPT</u>: The ISG CybersecurityApprenticeship Program (ICAP) integrates foundational education, virtual simulation training, global certifications and supervised work experience to produce educated, trained, certified and experienced cyber professionals. ICAP primarily supports transitioning military Veterans but is configurable to meet any defined population group

<u>COMPANY</u>: Founded in 1998 (custom software); 2012 transition to cybersecurity; 2013 federally registered cybersecurity apprenticeship; Veteran focused apprenticeship since 2016

PATHWAY: Selection; Pre-Apprenticeship; Apprenticeship; Career

<u>CONTACT</u>: <u>https://isgcyber.com/</u> <u>EMAIL</u>: Tony.Marshall@ISGlink.com

NAICS: 423609, 611420, 611513, 541519 CAGE: #3C257

Suggestions for success

THE GEORGE WASHINGTON UNIVERSITY

- Buy in from the top is vital
- Engage two vital elements:
 - HR/hiring managers
 - CIO/CISO
- Registered or not? Pros and cons
- Innovate through pilots
 - take small bytes
 - Win
 - Expand



Who can help?

THE GEORGE WASHINGTON UNIVERSITY

- NIST/NICE community of practice
- DoL program support
- Academia, intermediaries and accreditation organizations



THE GEORGE WASHINGTON UNIVERSITY



Stay in touch

costis.toregas@gmail.com

Q & A





SAN DIEGO'S CYBERSECURITY APPRENTICESHIP PROGRAM

Presented by: Lisa Easterly, CCOE President & CEO

Research by:



Cybersecurity in San Diego

BY THE NUMBERS



\$3.5B

ANNUAL ECONOMIC IMPACT

nearly 15% more than in 2019

23.4K

TOTAL JOBS IMPACTED

10% increase since 2019

874

CYBER FIRMS CALL SAN DIEGO HOME

3 in 5 expect to increase employment in next year



12.4K

TECH WORKERS ENGAGED IN CYBER

7.5% more than in 2019

\$106.4K

AVG SALARY FOR TECH & CYBER WORKERS

nearly 12% above national avg

22.2K

CYBER-RELATED
DEGREE COMPLETIONS

across 118 local programs

NAVWAR is San Diego's Cyber Juggernaut

NAVWAR'S ECONOMIC IMPACT



5.2K
FEDERAL EMPLOYEES
IN SAN DIEGO
11K+ w orldw ide



\$800M
IN WAGES AND
BENEFITS
2020





\$1.6B
IN SD-SPECIFIC

CONTRACTS

\$530M for small businesses



Creation of the Purple Elephant Program

- Talent shortage and lack of diversity identified as #1 industry pain point in regional economic impact and workforce studies
- Inspired by 2018 NICE Conference apprenticeship theme
- Convened academia and industry roundtables to discuss gap
- As the largest cyber employer, NAVWAR developed cybersecurity student-employee/apprenticeship criteria
- CCOE shared the criteria with both government and industry partners to cultivate a region-wide apprenticeship program
- Fostered partnerships with community colleges and continuing education programs to identify student cohorts
- Facilitate employer info sessions, matchmaking and interviews



Benefits and Lessons Learned

- Increased talent diversity homogeneity is the bad actor's best friend!
- Decreased turnover and training costs
- Customized work-based learning and skills development
- Upskilling of current workforce
- Team approach to mentorship
- Requires senior leadership, but...
- Creates a sustainable and responsive talent pipeline

Testimonial

"This is huge," Yesenia Ponce said. "When you go to school, you don't necessarily get any work experience. So to get this kind of an opportunity to work in a field you'd like to go into, and get a taste of what it's like, is amazing. And then there's a job waiting for you when you graduate with your bachelor's degree? That's just unbelievable."



Interested in Learning More?

For more information, please visit:

https://sdccoe.org/

Q & A



2021 Federal Cybersecurity Workforce Webinar Series

Tuesday, January 25, 2022, 1:30-3:00 p.m. ET

Impactful Diversity, Equity, Inclusion, and Accessibility Initiatives for the Federal Cybersecurity Workforce

Register here: https://go.usa.gov/xe3kZ



2022 Federal Cybersecurity Workforce Summit

SAVE THE DATE Tuesday, April 26, 2022





https://www.surveymonkey.com/r/L6JFZZX

