NIST Update Visiting Committee on Advanced Technology

Walter G. Copan

Under Secretary of Commerce for Standards and Technology

and NIST Director



Meeting Agenda



October 16, 2018

Session I: NIST Update

Session II: Quantum Science

Session III: NIST-on-a-Chip™

Session IV: Technology Transfer

Session V: JILA

October 17, 2018

Session VI: Advanced Communications R&D

Session VII: NIST Boulder Facilities Update

NIST Update



- Safety and Security
- Organizational and Leadership Changes
- Budget Update
- Programmatic Update
- Strategic Planning
- Equity in Career Advancement
- Engagements
- Meeting Agenda Overview

NIST Safety and Security



Recordable case (RC)

 Any work-related injury or illness that results in any of the following: medical treatment beyond first aid, ,days away from work, restricted duty, transfer to another job, loss of consciousness or death.

DART case

 A work-related injury or illness that results in any of the following: Days Away from work, Restricted duty, Transfer to another job.

About the data:

- Includes Federal Employees and Associates
- STS cases (hearing loss incidents; standard threshold shift) excluded in FY15 (5), FY16 (8), FY17 (3), and FY18 (8)



Everyone Home Safe, Every Day

NIST Organizational Changes



Director
Under Secretary of Commerce for
Standards and Technology

Chief of Staff

Associate Director for Laboratory Programs / Principal Deputy

Material Measurement Laboratory

Communications Technology Laboratory

Physical Measurement Laboratory

Engineering Laboratory

Information Technology Laboratory

Center for Nanoscale Science and Technology

NIST Center for Neutron Research Associate Director for Innovation and Industry Services

> Office of Advanced Manufacturing

Baldrige Performance Excellence Program

Hollings Manufacturing Extension Partnership Associate Director for Management Resources

Office of Acquisition and Agreements Management

Office of Safety, Health and Environment

Office of Financial Resource Management

Office of Human Resources
Management

Office of Information Systems
Management

Office of Facilities and Property Management



- Merger of Physical Measurement Laboratory and Center for Nanoscale Science and Technology to create new synergies: Effective October 1
- Consolidation in Gaithersburg resulted in adding two new divisions and 71 employees to the Physical Measurement Laboratory
- CNST Nanofab will continue as a National User
 Facility serving thousands of external users as well as researchers from all of NIST's laboratories

NIST Leadership Changes



Chief of Staff

Office of Facilities and

Property Management

Chief Safety Officer

Director, Office of Safety, Health and **Environment**

Dr. Elizabeth Mackey

- Started at NIST in 1991 as a research chemist
- **Deputy Division Chief** in MML Materials Measurement Science Division
- Safety Program Coordinator for MML



Thank you to Stephen Banovic, Deputy Director of OSHE, for serving as Acting Chief Safety Officer

Director **Under Secretary of Commerce for Standards and Technology Associate Director for Associate Director for Associate Director for Laboratory Programs /** Innovation and Industry **Management Resources Principal Deputy** Services Office of Advanced Office of Acquisition and Manufacturing **Agreements Management Material Measurement** Laboratory **Baldrige Performance** Office of Safety, Health and **Excellence Program Environment Communications Technology** Laboratory **Hollings Manufacturing** Office of Financial Resource **Extension Partnership** Management **Physical Measurement** Laboratory Office of Human Resources Management **Engineering Laboratory Office of Information Systems Information Technology** Management Laboratory

NIST Center for Neutron

Research

NIST Leadership Changes



Chief of Staff

Acting Associate Director for Laboratory Programs



Jim Olthoff
Director of Physical
Measurement Laboratory,
Acting ADLP

Director **Under Secretary of Commerce for Standards and Technology Associate Director for Associate Director for** Laboratory Programs (acting) / Innovation and Industry **Principal Deputy** Services Office of Advanced Manufacturing **Material Measurement** Laboratory **Baldrige Performance Excellence Program Communications Technology** Laboratory **Hollings Manufacturing Extension Partnership Physical Measurement** Laboratory **Engineering Laboratory Information Technology** Laboratory

NIST Center for Neutron

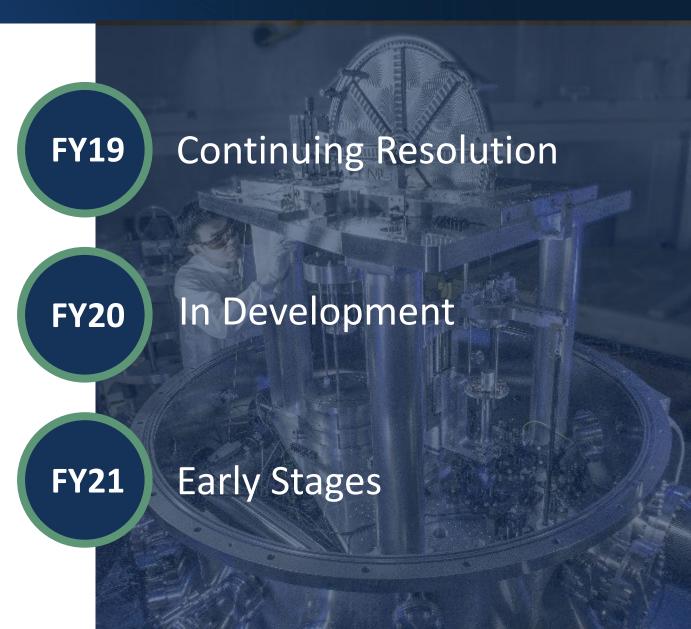
Research

Associate Director for Management Resources Office of Acquisition and **Agreements Management** Office of Safety, Health and Environment Office of Financial Resource Management Office of Human Resources Management **Office of Information Systems** Management Office of Facilities and **Property Management**

NIST Budget



NIST is operating under, planning for, and developing budgets for three fiscal years



NIST BUDGET

	FY 2017 Enacted	FY 2018 Enacted	FY 2019 Cont. Res. (through Dec. 7)	FY 2019 Pres. Request	FY 2019 House Mark	FY 2019 Senate Mark
Laboratory Programs (STRS)	\$690.0	\$724.5	\$724.5	\$573.4	\$720.0	\$724.0
Hollings Mfg Ext Partnership (MEP)	\$128.0	\$140.0	\$140.0	\$0.0	\$140.0	\$140.0
Manufacturing USA	\$25.0	\$15.0	\$15.0	\$15.1	\$5.0	\$15.0
Construction & Renovation	\$109.0	\$319.0	\$319.0	\$40.6	\$120.0	\$161.0
Total	\$952.0	\$1,198.5	\$1,198.5	\$629.1	\$985.0	\$1,040.0

Programmatic Priorities









Disaster Resilience



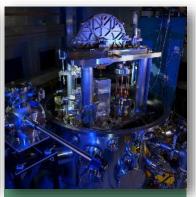
Engineering

Biology



Advanced Manufacturing





Measurement Dissemination



Documentary Standards



Technology

Transfer



Quantum Science

Quantum Science





National Strategic Overview for Quantum Information Science released at White House event

Policy Opportunities Identified:

- Science-first approach to QIS
- Quantum-smart workforce
- Deepened industry engagement
- Providing critical infrastructure
- Maintaining national security and economic growth
- Advancing international cooperation

Session on quantum science coming up next

Quantum Science





West Coast Updates



NIST-Stanford Joint Initiative for Metrology in Biology (JIMB)

- New home at *SLAC National Accelerator Laboratory* combines NIST measurement mission with SLAC's unique facilities and agility as a Federally Funded Research and **Development Center**
- NIST and DOE in a 5 year agreement that allows SLAC to provide services to NIST
- JIMB develops fundamental measurements and reference materials for molecular and cellular biology, and provides validated data to give the biotech community confidence in their results

Quantum Economic Development-Consortium

NIST partnering with SRI International, an non-profit, independent R&D center headquartered in Menlo Park, CA

Expanding NIST's reach in areas of critical importance to the nation



SRI International



More to come in quantum science session coming up next

Privacy Framework

NST

- A collaborative initiative to develop a voluntary Privacy Framework to help organizations manage risk
- Goal: enable organizations to respond to privacy challenges while supporting continued innovation
- Models NIST's approach to developing the Framework for Improving Critical Infrastructure Cybersecurity

https://www.nist.gov/privacy-framework



Series of stakeholder events:

- Developing the NIST Privacy Framework: How can a collaborative process help manage privacy risks? September 24, 2018 at Brookings Institution in Washington, DC
- Public Workshop #1 October 16, 2018 in Austin, Texas
- Live Webinar on the Privacy Framework November TBD
- More to be announced

Immediate Occupancy Report



In 2017, Congress tasked NIST to define what it would take to achieve **immediate occupancy performance codes and standards** for all buildings in all types of natural hazards

NIST's publication provides information about steps that could be taken, in areas including:

- Building design
- Community needs
- Economic and social impacts
- Fostering acceptance and use of new practices



How to preserve quality of life by keeping buildings habitable and functioning as normally as possible following natural hazard events?



"Increasing the performance goals for buildings would not be easily achieved, but the advantages may be substantial"

**Research Needs to Support Immediate Occupancy Building Perform

-Research Needs to Support Immediate Occupancy Building Performance Objectives Following Natural Hazard Events (NIST SP 1224)

Artificial Intelligence @ NIST



Training & Education



- Coursera training 150 participants
- Book club
- Invited speakers
- Communities of interest



Computing Platform

- State-of-art hardware (IBM Power9)
- Testing the platform now with select projects

Research



- Advance fundamental research in ML/AI and apply ML/AI to current metrology challenges
- Internal competition for proposals

NIST staff participating in the development of international standards

Standards



AM-Bench 2018



NIST hosted the Additive Manufacturing Benchmarks (AM-Bench) technical symposium to validate and improve model predictions

- Test computer simulations against open, rigorous, benchmark test data
- Develop mitigation strategies for difficult build problems

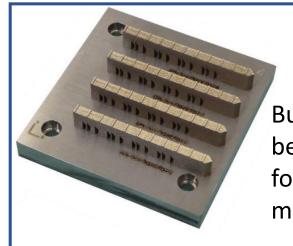
Gaithersburg June 18-21:

175 participants

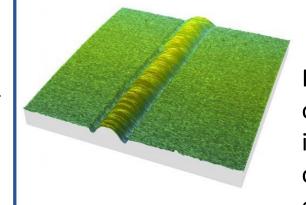
40 organizations

5 exhibitors

2 NIST laboratories



Builds from two laser powderbed material systems tested for residual stress, distortion, microstructure

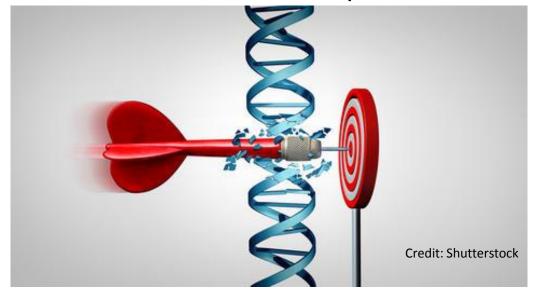


Measurements of laser traces on metal plates provided information on melt pool size, cooling rates, cross-section geometry

NIST Genome Editing Consortium



NIST Genome Editing Consortium is a public private partnership to address the measurements and standards needed to increase confidence and lower the risk of using genome editing technologies in research and commercial products







Workshop with stakeholders May 2018



Three working groups formed on measurements, data, and terminology



22 active member organizations,10+ more in process of joining

International Metrology Leadership



Sistema Interamericano de Metrología (SIM)

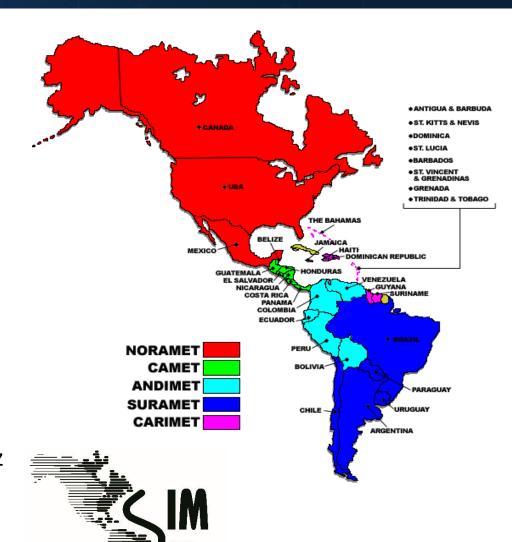
NIST hosted SIM General Assembly, September 24-28





Claire Saundry - *Director, NIST*International and Academic Affairs
Office with SIM President — Héctor Laiz
Director of Metrology INTI Argentina

Claire Saundry: SIM President Elect



Manufacturing Extension Partnership



MEP – Celebrating 30 Years of Impact for American Manufacturing



DOD DFAR requires defense suppliers to implement guidance from NIST Special Publication 800-171 rev 1, "Protecting Controlled Unclassified Information in Nonfederal Information Systems and Organizations."

51 MEP Centers

In 2017:

- Connected to 26,000+ manufacturers
- \$12.6 B in sales
- \$1.7 B in cost savings
- \$3.5 B in new client investments
- 100,000+ jobs created and retained
- ROI: 9.1: 1 tax dollar for dollar

MEP – Working to help secure DOD Supply Chain

- Since 2013 MEP Centers completed >2,500 projects with 1,650 DOD supply chain companies
- NIST MEP, in partnership with NIST ITL, published "Cybersecurity Self-Assessment Handbook"
- MEP National Network established coordinated cybersecurity assistance practice

Manufacturing USA





Major releases and events

- Congressional Briefing: Securing the US Global Leadership in Advanced Manufacturing
- Manufacturing USA Expo
- Fall Network Meeting at NIST
- Manufacturing USA Annual Report, FY 2017
 - Program report and summary of institute activities

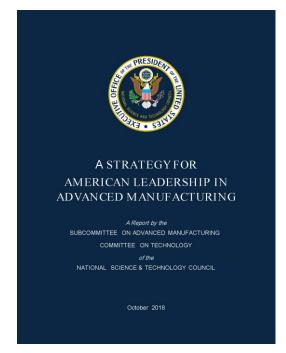


Strategy for American Leadership in Advanced Manufacturing



The Administration charged the interagency **Subcommittee on Advanced Manufacturing** to develop a national strategic plan

- Subcommittee is co-chaired by NIST and composed of leaders from all agencies with programs related to advanced manufacturing
- January 2018 Plan kickoff. Subcommittee collected extensive stakeholder input from a Request For Information and 11 roundtables across the nation
- October 5, 2018 the White House released A Strategy for American Leadership in Advanced Manufacturing along with a Presidential Proclamation on National Manufacturing Day





VISION: American Leadership in advanced manufacturing across industrial sectors to ensure national security and economic prosperity

GOALS: Develop and transition new manufacturing technologies

Educate, train and connect the manufacturing workforce

Expand the capabilities of the domestic manufacturing supply chain

U.S. Semiconductor Workforce



The President's National Security Strategy (2017):

- Importance of emerging technologies to economic growth and security
- Commitment to workforce development

NIST is leading an interagency effort on assessing and recommending actions for a strong U.S. semiconductor workforce



Request for Information



Semiconductor Workforce Roundtable (sponsored by SIA)



Report with Key Recommendations

American Worker Executive Order



National Council for the American Worker established by President Trump July 19, 2018

- Secretary of Commerce is co-chair
- Council is charged to develop a national strategy to ensure access to education and job training for American students and workers
- DOC/NIST will lead the development of "a plan for recognizing companies that demonstrate excellence in workplace education, training, and re-training policies and investments, in order to galvanize industries to identify and adopt best practices, innovate their workplace policies, and invest in their workforces"
- BALDRIGE PERFORMANCE EXCELLENCE PROGRAM integral to the recognition plan



Small Business Innovation Research (SBIR)

Proposed work in response to NIST's call for innovations in specific technology areas:

- Advanced communications, networks, and scientific data systems
- Advanced manufacturing and material measurements
- Cybersecurity and privacy
- Exploratory measurement science
- Physical infrastructure and resilience
- Collaborations and partnership
- Data and modeling
- Precision measurements
- Systems



\$4 million in grants to small businesses in 15 states

More than 80% of awards to companies with < 20 employees



Phase I awardees (up to \$100,000 each)



Phase II awardees (up to \$300,000 each)

NIST Strategic Planning Update



Pre-work

- Baldrige Organizational Profile
- Environmental Scan
- SWOT Analysis with Focus Groups

Identify Goals

 Using the pre-work and in consultation with the NIST Leadership Board, NIST Director identifies Strategic Plan Goals

Today

Develop Objectives and Strategies with Broad Staff Input

 Input sought from public forums, internal and external sources, etc.

Final Plan

- Internal and external communications plan and documents developed
- Implementation plan for tracking and reporting progress, updating plan, etc.
- Integrated with strategic priorities and programmatic plans for Laboratory Programs & Innovation and Industry Services

Strategic Plan Goals



1 Position NIST to Advance U.S. Innovation

NIST will ensure that it has the workforce, organizational structures, tools and partnerships to support the development and adoption of emerging technologies critical to innovation and the economic competitiveness of the United States.

Create the Infrastructure for a 21st Century Research Institution

NIST will make sure that it has the necessary physical and IT infrastructure to carry out its programs and mission for America.

Provide High Quality Services to Improve Mission Delivery

NIST will optimize service delivery, streamline processes, and strengthen stakeholder engagement for organizational excellence, and to transform technology transfer.

Build a One NIST Culture

NIST will ensure that our workforce of federal staff and NIST associates are united around NIST's mission, valued for the expertise they bring, inclusive in engagement and recognition, and aligned for effectiveness.

Addressing Equity in Career Advancement



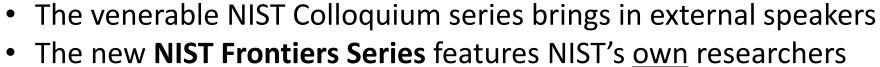


- **Steering Group on Equity in Career Advancement** to identify the causes of apparent inequities in promotions at NIST for women and minority researchers and make recommendations.
- **Events to engage and learn** such as 2. outside speakers, forums, coffee hours with grassroots groups on NIST campuses
- **Sources Sought Notice** on Analysis of Equity Disparity and Resolution to Known **Equity Disparity Regarding STEM Career** Advancement (Aug. 2018)
- **Increased training opportunities** offered by NIST's Office of Human Resource Management and Civil Rights and **Diversity Office**

NIST Frontiers



New Major Lecture Series Featuring NIST Researchers



talking about their cutting-edge work

 Sponsored by Sigma Xi, Frontiers will provide new opportunities for NIST S&T community interactions

• Initial series: NIST Nobel Prize winners share current research

Eric Cornell October 31, 2018
"Looking for Fossils of the Big Bang in
Molecular Spectra."

Applying precision measurement to learn about early moments of the universe and in the search for new sub-atomic particles.



Eric Cornell, Nobel Prize in Physics 2001 Inaugural NIST Frontiers speaker



NIST Portrait Gallery



On October 26th, NIST will add nine former staff members to the NIST Gallery of Distinguished Scientists, Engineers, and Administrators

- Robert Celotta (CNST, 1971-2017)
- **Robert Chapman (**EL, 1975-2016)
- **A. Hunter Fanney** (EL, 1977-2017)
- Gary L. Gilliland (MML, 1986-2005)
- **Bettijoyce Breen Lide (**ITL, 1969-2013)
- Laurie Locascio (MML, 1986-2017)
- Raymond D. Mountain (MML, 1963-2008)
- **Bourdon F. Scribner** (MML, 1927-1973)
- Rolf L. Zeisler (MML, 1978-1991 and 1996-2009)



















Recent NIST / JILA Recognition



CO Governor's Award for High Impact Research - CO-LABS

for inventing tabletop x-ray technology for multidimensional imaging

Margaret Murnane and Henry Kapteyn, JILA



October 4, 2018

U.S. Department of Commerce Gold Medal & Ron Brown Excellence in Innovation Award

for creating the world's best atomic force microscope, and pioneering its biological applications

Tom Perkins, NIST / JILA Chair



September 25, 2018

NIST Engagements



SelectUSA Investment Summit Panel on Advanced Manufacturing



Politico Live: Government's Role in **Artificial Intelligence**



Session on Standards

White House Summit on 5G



September 28, 2018

STS forum – Kyoto **Society Changed by ICT**



July 11, 2018

Simposio Metrología **CENAM – Mexico**



October 11, 2018

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