

**Tim Keating** Senior Vice President Government Operations The Boeing Company 1200 Wilson Blvd MC RS-00 Arlington, VA 22209

April 8, 2013

Ms. Diane Honeycutt National Institute of Standards and Technology 100 Bureau Drive, Stop 8930 Gaithersburg, MD 20899

Dear Ms. Honeycutt:

The Boeing Company is pleased to submit our response to the National Institute for Standards and Technology (NIST) notice titled "Developing a Framework to Improve Critical Infrastructure Cyber Security."

Boeing's Cyber team, which includes members from across all segments of our business units and our Information Technology Chief Information Strategist, has compiled the attached response which covers the areas of risk management, compliance, and education, as well as our use of frameworks, standards, and best practices. Finally, we conclude with an in-depth information technology response. These responses represent actual practices within The Boeing Company that have helped us in securing our operations and critical data.

As a leading partner with government, Boeing is committed to move forward collaboratively with workable cyber security standards and best practices that will protect our critical infrastructure from attack and exploitation. We believe a cooperative relationship among industry and government reduces unnecessary regulation and incentives for participation encourage widespread adoption of the framework.

The Boeing Company appreciates the opportunity to offer some of the knowledge and best practices we have gained in dealing with the cyber security threat. We look forward to continued engagement with NIST as working groups proceed to further develop this important framework. Should you have further questions or need more information, please contact John Toomer (john.toomer@boeing.com; 703-465-3335).

Sincerely,

Tim Keating